

**BOARD OF FINANCE
REGULAR MEETING – JANUARY 15, 2019
MEETING ROOM B TOWN HALL**

**RECEIVED FOR RECORD
TOWN OF WILTON**

2019 JAN 29 P 4: 29

BY: *LK*

PRESENT: Jeff Rutishauser, Peter Balderston, John Kalamarides, Walter Kress, Stewart Koenigsberg, Ceci Maher

Others Present: First Selectwoman Lynne A. Vanderslice, CFO Anne Kelly-Lenz, Members of Press and Public

Call to Order

Chairman Jeff Rutishauser called the meeting to order at 7:30 p.m.

Approval of Minutes of Regular Meeting December 18, 2018 & Special Meeting December 18, 2018

Mr. Rutishauser asked for a motion to approve the Regular Meeting Minutes of December 18, 2018. Mr. Balderston so moved, Mr. Koenigsberg seconded and the motion carried 5-1 with Ms. Maher abstaining.

Mr. Rutishauser asked for a motion to approve the Special Meeting Minutes of December 18, 2018. Mr. Kalamarides so moved, Mr. Balderston seconded and the motion carried 6-0.

Public Comment

None

Update from First Selectwoman

First Selectwoman Vanderslice gave the Board of Finance an update on various topics. A copy of her presentation is attached.

Mr., Rutishauser asked for motion to add Update on Monthly December Financial Report to the Agenda. Motion moved by Mr. Kress, seconded by Mr. Kalamarides and carried 6-0.

Monthly December Financial Report

CFO Anne Kelly-Lenz and First Selectwoman Vanderslice reviewed the Monthly December Financial Report. Memo is attached.

Distracted Driving High Visibility Enforcement (DDHVE) Grant Application

Anne Kelly-Lenz reviewed the Distracted Driving High Visibility Enforcement (DDHVE) Grant Application. She noted that the DDHVE Grant is an annual grant and is for the amount of \$20,000 and fully reimbursable by the federal government. There is no cost to the town. After review, a motion was moved by Mr. Kalamarides to approve the DDHVE Grant Application. Motion seconded by Mr. Koenigsberg and carried 6-0.

FY20 Budget Discussion

Mr. Rutishauser began the discussion on the FY20 Budget. Peter Balderston introduced the BOE data collection that provided comparative information between Wilton and neighboring communities.

Committee Reports

Miller Driscoll Building Committee: No meeting held.

Pension Committee Meeting: No meeting held. Ceci Maher discussed her attendance at an all-day seminar for public pension fund fundamentals.

Budget Operations Meeting: Mr. Kalamarides noted that at the last meeting held, there was introduction to the budget with specifics within new budget. There was considerable savings in health and the committee reviewed Mr. Balderston's report.

Public Participation

Michael Salit of Bristol Place continued his discussion regarding the budget process and the difference between the BoS and the BoE budget.

Having no further business, the meeting adjourned at 9:37 p.m.

Respectfully submitted,
Jacqueline Rochester
(from video recording)

FINANCE DEPARTMENT
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TOWN HALL
238 Danbury Road
Wilton, Connecticut 06897

January 14th, 2018

To: Board of Finance

From: Anne Kelly Lenz *AKL*

Re: FY 2019 Financial Reporting December 2018

Below I have listed the key items of the FY 2019 forecast versus the budget.

FY 2019 revenues are currently forecasted \$551,252 higher than the budget, mainly due to:

- Education – up \$115,795 due to State ESC funds that were received to true up the Excess Cost from FY 18.
- Interest on cash reserves earning higher than expected.
- A delinquent tax case was resolved and all taxes paid.

FY 2019 expenses are currently forecasted \$1,429,910 lower than budget, mainly due to:

- Favorability of \$166,528 currently in the BOS budget due to open positions (10) in various departments - all but 2 have been filled at this point.
- Charter Authority – savings of \$1,263,003 as the Town is forecasting it to be unused at this time.

Budget Status Report Through 12/31/2018 - Summary		FY 18 Actual YTD	FY 19 Amended Budget	FY 19 Actual YTD	FY 19 Actual YTD to Amended Budget Fav/(Unfav)	FY 19 Forecast	FY 19 Forecast to Amended Budget Fav/(Unfav)
Revenue							
Taxes		85,717,792	121,751,796	73,824,774	(47,927,022)	121,911,796	160,000
Education		97,057	0	115,795	115,795	115,795	115,795
Town Intergovernmental		280,158	586,028	272,876	(313,152)	635,523	49,495
Licenses, Permits & Fees		780,087	1,365,805	844,757	(521,048)	1,292,855	(72,950)
Other Revenues		230,495	623,446	338,275	(285,171)	642,358	18,912
Interest		241,815	250,000	343,015	93,015	500,000	250,000
Investments		(16,269)	(20,000)	12,224	32,224	10,000	30,000
Capital		0					
		87,331,135	124,557,075	75,751,715	(48,805,360)	125,108,327	551,252
Expense							
Debt Service		5,805,193	10,921,766	5,037,549	5,884,217	10,921,766	0
Board of Education		35,549,697	81,876,563	30,368,952	51,507,611	81,876,563	0
Board of Selectmen		15,210,303	32,319,859	14,180,506	18,139,353	32,153,331	166,528
Board of Selectmen Capital		273,712	2,411,108	172,933	2,238,175	2,410,729	379
Charter Authority		0	1,263,003	0	1,263,003	0	1,263,003
		56,838,905	128,792,299	49,759,941	79,032,358	127,362,389	1,429,910
Budget Status Report Through 12/31/2018 - Summary		Rev. 2018-10-20		Page 1	Includes transactions posted by 1/15/2019 1:52:23 PM		

Budget Status Report Through 12/31/2018 - Revenues

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Taxes

Tax Collector	85,717,792	121,751,796	73,824,774	(47,927,022)	121,911,796	160,000
Interest And Lien Fees	148,736	265,000	209,857	(55,143)	265,000	0
Back Taxes	313,278	440,000	547,541	107,541	600,000	160,000
Motor Vehicle Supplement	0	750,000	0	(750,000)	750,000	0
Current Property Taxes	85,255,778	120,296,796	73,067,375	(47,229,421)	120,296,796	0
Total Taxes	85,717,792	121,751,796	73,824,774	(47,927,022)	121,911,796	160,000

Education Intergovernmental Assistance

Bd of Education/Gen. Education	97,057	0	115,795	115,795	115,795	115,795
School Construct-Interest	166					
Education Cost Sharing	96,891	0	115,795	115,795	115,795	115,795
Total Education Intergovernmental	97,057	0	115,795	115,795	115,795	115,795

Town Intergovernmental Assistance

Finance Department	112,877	108,548	93,135	(15,413)	201,683	93,135
MRSA Bonded Distribution		108,548	0	(108,548)	108,548	0
Other Town Grants	112,877	0	93,135	93,135	93,135	93,135
Assessor	5,021	58,500	4,588	(53,912)	4,589	(53,911)
Veterans Exemption	4,554	4,500	4,172	(328)	4,172	(328)
Elderly Tax Relief	467	54,000	416	(53,584)	417	(53,583)

Budget Status Report Through 12/31/2018 - Revenues

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Tax Collector

3,923

65,000

10,271

(54,729)

75,271

10,271

Telephone Line Tax Grant

0

65,000

0

(65,000)

65,000

0

Pequot Pilot

3,923

State Property Tax Refund

0

10,271

10,271

10,271

10,271

Highways

158,338

316,675

158,005

(158,670)

316,675

0

Town Aid Roads

158,338

316,675

158,005

(158,670)

316,675

0

Health

0

17,134

0

(17,134)

17,134

0

Bioterrorism

0

12,930

0

(12,930)

12,930

0

Per Capita Grant

0

4,204

0

(4,204)

4,204

0

Social Services

0

20,171

6,877

(13,294)

20,171

0

Youth Svcs.Bureau Grant

0

20,171

6,877

(13,294)

20,171

0

Total Town Intergovernmental Assistance

280,158

586,028

272,876

(313,152)

635,523

49,495

Licenses, Permits & Fees

Town Clerk

351,740

677,830

347,150

(330,680)

620,580

(57,250)

Town Clerk MERS Recording Fee

19,457

35,000

18,365

(16,635)

35,000

0

Other Town Clerk Fees

13,394

20,000

13,644

(6,357)

20,000

0

Vital Statistics

9,347

16,000

7,945

(8,055)

15,000

(1,000)

Farm Fund Fees

3,237

6,500

3,126

(3,374)

5,000

(1,500)

Conveyance Tax

279,403

550,000

279,049

(270,951)

500,000

(50,000)

Recording Fees

26,666

50,000

24,564

(25,436)

45,000

(5,000)

**Budget Status Report Through
12/31/2018 - Revenues**

**FY 18
Actual
YTD**

**FY 19
Amended
Budget**

**FY 19
Actual
YTD**

**FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)**

**FY 19
Forecast**

**FY 19 Forecast
to Amended Budget
Fav/(Unfav)**

Marriage Licenses	220	300	443	143	550	250
Sports Licenses	17	30	15	(15)	30	0
Planning & Zoning	24,906	32,200	7,498	(24,702)	24,000	(8,200)
ZBA Fees	402	2,200	2,466	266	4,000	1,800
Application Fees	24,504	30,000	5,032	(24,968)	20,000	(10,000)
Finance Department	18,751	30,000	17,610	(12,390)	22,500	(7,500)
Alarm Registration Fees	8,500	15,000	6,900	(8,100)	7,500	(7,500)
Admin Fee - Private Duty	10,251	15,000	10,710	(4,290)	15,000	0
Assessor	800	2,500	743	(1,757)	2,500	0
Assessor Fees	800	2,500	743	(1,757)	2,500	0
Building	230,561	407,000	348,957	(58,043)	407,000	0
Reproduction Fees	3,160	7,000	3,960	(3,040)	7,000	0
Building Permits	227,401	400,000	344,997	(55,003)	400,000	0
Fire	10,182	26,050	10,774	(15,276)	26,050	0
Inspection Fees	4,770	17,500	4,215	(13,285)	17,500	0
Fire Department Fees	5,412	8,550	6,559	(1,991)	8,550	0
Administration	1,500	2,000	500	(1,500)	2,000	0
Road Opening Permits	1,500	2,000	500	(1,500)	2,000	0
Dial-A-Ride	1,978	7,000	1,902	(5,098)	7,000	0
Dial-A-Ride Fees	1,978	7,000	1,902	(5,098)	7,000	0
Parks & Grounds	49,423	0	10,088	10,088		0

Budget Status Report Through 12/31/2018 - Revenues

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Stadium Lighting

49,423

0

10,088

10,088

0

Environmental Affairs

36,889

40,000

12,660

(27,340)

40,000

0

Application Fees

36,889

40,000

12,660

(27,340)

40,000

0

Animal Control

1,473

4,000

1,663

(2,338)

4,000

0

Dog Licenses

1,473

4,000

1,663

(2,338)

4,000

0

Health

40,650

116,725

74,895

(41,830)

116,725

0

Env Health Permits/Fees

40,650

116,725

74,895

(41,830)

116,725

0

Senior Center

11,234

20,500

10,318

(10,182)

20,500

0

Senior Center Fees

11,234

20,500

10,318

(10,182)

20,500

0

Total Licenses, Permits & Fees

780,087

1,365,805

844,757

(521,048)

1,292,855

(72,950)

Other Revenues

Board of Selectmen

1,418

Miscellaneous Revenue

1,418

Planning & Zoning

0

1,100

150

(950)

1,050

(50)

Fines

0

1,000

150

(850)

1,000

0

Sale of Regulations and Maps

0

100

0

(100)

50

(50)

Finance Department

17,128

5,000

13,444

8,444

15,000

10,000

Miscellaneous Revenue

17,128

5,000

13,444

8,444

15,000

10,000

Tax Collector

3,691

5,000

10,207

5,207

10,000

5,000

Miscellaneous Revenue

3,691

5,000

10,207

5,207

10,000

5,000

**Budget Status Report Through
12/31/2018 - Revenues**

**FY 18
Actual
YTD**

**FY 19
Amended
Budget**

**FY 19
Actual
YTD**

**FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)**

**FY 19
Forecast**

**FY 19 Forecast
to Amended Budget
Fav/(Unfav)**

Registrar Of Voters

0

75

0

(75)

75

0

Registrar of Voters Fees

0

75

0

(75)

75

0

Comstock

10,280

15,000

3,095

(11,905)

15,000

0

Comstock

10,280

15,000

3,095

(11,905)

15,000

0

Other Town Properties

171,405

419,201

292,046

(127,155)

423,000

3,799

Rent - Gilbert & Bennett

0

1

1

0

(1)

Rent: Radio Tower

50,000

180,000

172,500

(7,500)

180,000

0

Rent: Marvin Tavern

0

37,200

0

(37,200)

0

(37,200)

Rent: Town Green

51,084

100,000

46,997

(53,003)

100,000

0

Rent: Town Houses

70,321

102,000

72,548

(29,452)

143,000

41,000

Police

7,399

18,000

6,454

(11,546)

17,800

(200)

Judicial Branch Revenue

3,766

9,500

3,710

(5,790)

9,500

0

Parking Fines

425

1,000

400

(600)

1,000

0

Fingerprinting

860

2,000

850

(1,150)

2,000

0

Police Reports

848

1,300

544

(756)

1,300

0

Police Permits

1,500

4,200

950

(3,250)

4,000

(200)

Paramedic Service

0

100,000

0

(100,000)

100,000

0

Advanced Life Support Fund

0

100,000

0

(100,000)

100,000

0

Recreation Programs

205

0

363

363

363

363

Self-Sustaining

205

0

363

363

363

363

Swimming

13,716

50,000

9,818

(40,183)

50,000

0

Budget Status Report Through 12/31/2018 - Revenues

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Swimming

13,716

50,000

9,818

(40,183)

50,000

0

Environmental Affairs

500

1,000

0

(1,000)

1,000

0

Fines

500

1,000

0

(1,000)

1,000

0

Animal Control

305

1,070

450

(620)

1,070

0

Sale of Pets

0

25

0

(25)

25

0

Dog Impound & Quarantine

305

1,000

450

(550)

1,000

0

Animal Population Control

0

45

0

(45)

45

0

Bd of Education/Gen. Education

4,449

8,000

2,248

(5,752)

8,000

0

Education - Athletic Fees

4,449

8,000

2,248

(5,752)

8,000

0

Total Other Revenues

230,495

623,446

338,275

(285,171)

642,358

18,912

Interest

Finance Department

241,815

250,000

343,015

93,015

500,000

250,000

Interest - Investments

241,815

250,000

343,015

93,015

500,000

250,000

Total Interest

241,815

250,000

343,015

93,015

500,000

250,000

Investments

Finance Department

(16,269)

(20,000)

12,224

32,224

10,000

30,000

Unrealized Inv Gain/Loss

(16,269)

(20,000)

12,224

32,224

10,000

30,000

Total Investments

(16,269)

(20,000)

12,224

32,224

10,000

30,000

Capital

**Budget Status Report Through
12/31/2018 - Revenues**

	FY 18 Actual YTD	FY 19 Amended Budget	FY 19 Actual YTD	FY 19 Actual YTD to Amended Budget Fav/(Unfav)	FY 19 Forecast	FY 19 Forecast to Amended Budget Fav/(Unfav)
Public Works	0					
Local Capital Improvement	0					
Total Capital	0					
Grand Total	87,331,135	124,557,075	75,751,715	(48,805,360)	125,108,327	551,252

Budget Status Report Through 12/31/2018 - Expenses

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Debt Service

Debt Service	5,805,193	10,921,766	5,037,549	5,884,217	10,921,766	0
Total Debt Service	5,805,193	10,921,766	5,037,549	5,884,217	10,921,766	0

Board of Education

Bd of Education/Gen. Education	35,549,697	81,876,563	30,368,952	51,507,611	81,876,563	0
Total Board of Education	35,549,697	81,876,563	30,368,952	51,507,611	81,876,563	0

Board of Selectmen Operating

Board of Selectmen	270,221	346,825	176,709	170,116	346,825	0
Town Clerk	215,558	462,184	206,559	255,625	461,970	214
Planning & Zoning	310,260	603,341	265,231	338,110	600,447	2,894
Board Of Finance	52,000	62,700	15,000	47,700	62,700	0
Human Resources	85,516	331,102	76,825	254,277	318,479	12,623
HR Reserve	0					
Finance Department	385,662	772,979	422,352	350,627	765,845	7,134
Assessor	157,865	375,513	181,500	194,013	373,329	2,184
Tax Collector	117,419	263,821	116,917	146,904	257,930	5,891
Town Counsel	65,350	174,800	83,544	91,256	214,800	(40,000)
Probate Court	17,399	22,000	17,073	4,927	17,073	4,927
Registrar Of Voters	96,639	220,123	96,327	123,796	219,915	208

**Budget Status Report Through
12/31/2018 - Expenses**

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Town Hall & Annex

67,908

364,635

87,791

276,844

424,635

(60,000)

Town Wide Utilities

104,599

269,790

109,767

160,023

270,002

(212)

Comstock

110,454

280,531

135,955

144,576

280,531

0

Other Town Properties

16,175

138,750

14,901

123,849

138,750

0

Ambler Farm

4,512

34,316

4,641

29,675

34,316

0

Building

194,035

399,979

181,303

218,676

399,392

587

Information Systems

315,227

828,849

400,712

428,137

818,269

10,580

Police

4,252,896

7,914,513

3,226,740

4,687,773

7,847,685

66,828

Fire

2,332,886

4,922,635

2,314,487

2,608,148

4,995,533

(72,898)

Cert

7,554

13,250

1,034

12,216

13,250

0

Emergency Medical Service

36,949

97,500

73,519

23,981

107,100

(9,600)

Paramedic Service

139,567

306,921

154,296

152,625

300,991

5,930

Georgetown Fire District

394,508

414,233

401,611

12,622

401,611

12,622

Central Dispatch

133,704

320,052

144,594

175,458

320,249

(197)

Administration

219,229

599,436

270,889

328,547

560,549

38,887

Highways

951,289

2,958,469

1,014,397

1,944,072

2,905,610

52,859

Transfer Station

0

275,000

0

275,000

275,000

0

Park & Recreation Admin.

125,382

263,157

112,823

150,334

264,753

(1,596)

Recreation Programs

124,128

161,176

67,908

93,268

163,996

(2,820)

Budget Status Report Through 12/31/2018 - Expenses	FY 18 Actual YTD	FY 19 Amended Budget	FY 19 Actual YTD	FY 19 Actual YTD to Amended Budget Fav/(Unfav)	FY 19 Forecast	FY 19 Forecast to Amended Budget Fav/(Unfav)
Dial-A-Ride	81,811	185,686	80,166	105,520	185,323	363
Swimming	48,536	87,146	68,939	18,207	107,400	(20,254)
Tennis	4,219	19,260	5,634	13,626	19,260	0
Parks & Grounds	458,271	996,260	444,127	552,133	979,497	16,763
Environmental Affairs	162,285	407,056	143,622	263,434	377,571	29,485
Animal Control	49,578	122,960	49,780	73,180	122,960	0
Health	217,931	481,209	208,315	272,894	470,053	11,156
Nursing & Homecare	461,184	936,277	459,374	476,903	936,277	0
Private School Welfare	12,385	31,000	12,602	18,398	31,000	0
Social Services	263,088	590,028	259,000	331,028	575,586	14,442
Senior Center	79,466	179,573	41,575	137,998	143,590	35,983
Trackside	62,960	98,000	49,000	49,000	98,000	0
Employee Benefits	159,878	366,898	156,451	210,447	341,398	25,500
Insurance	456,042	812,922	447,369	365,553	796,877	16,045
Library	1,376,227	2,778,004	1,377,388	1,400,616	2,778,004	0
Route 7 Bus Service	2,500	5,000	0	5,000	5,000	0
Economic Development	7,326	18,000	0	18,000	18,000	0
SW Regional Mental Health Board	0	1,000	0	1,000	1,000	0
Wilton Garden Club	1,725	5,000	1,760	3,240	5,000	0

Budget Status Report Through 12/31/2018 - Expenses

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Total **Board of Selectmen Operating**

15,210,303

32,319,859

14,180,506

18,139,353

32,153,331

166,528

Board of Selectmen Capital

Town Clerk

4,648

7,513

7,512

1

7,513

0

Planning & Zoning

0

50,001

0

50,001

50,001

0

Finance

20,000

0

20,000

20,000

0

Assessor

92,291

390,000

208

389,792

390,000

0

Town Facilities

0

25,193

0

25,193

25,193

0

Information Systems

7,972

397,901

0

397,901

397,901

0

Police

(20,553)

354,336

34,623

319,713

354,319

17

Fire

124,334

257,944

86,266

171,678

257,582

362

Emergency Medical Service

0

4,895

0

4,895

4,895

0

Paramedic Service

0

46,708

0

46,708

46,708

0

Central Dispatch

0

30,000

0

30,000

30,000

0

Public Works

64,102

642,894

42,097

600,797

642,894

0

Park & Recreation

917

162,150

0

162,150

162,150

0

Transfer Station

0

21,573

2,227

19,346

21,573

0

Total **Board of Selectmen Capital**

273,712

2,411,108

172,933

2,238,175

2,410,729

379

Charter Authority

Charter Authority BOS/BOF

0

1,263,003

0

1,263,003

0

1,263,003

**Budget Status Report Through
12/31/2018 - Expenses**FY 18
Actual
YTDFY 19
Amended
BudgetFY 19
Actual
YTDFY 19 Actual YTD
to Amended Budget
Fav/(Unfav)FY 19
ForecastFY 19 Forecast
to Amended Budget
Fav/(Unfav)**Total Charter Authority****0****1,263,003****0****1,263,003****0****1,263,003****Grand Total****56,838,905****128,792,299****49,759,941****79,032,358****127,362,389****1,429,910**

Budget Status Report Through 12/31/2018 - Capital

FY 18
Actual
YTD

FY 19
Amended
Budget

FY 19
Actual
YTD

FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)

FY 19
Forecast

FY 19 Forecast
to Amended Budget
Fav/(Unfav)

Board of Selectmen Capital

Town Clerk	4,648	7,513	7,512	1	7,513	0
Office Furniture	4,648	7,513	7,512	1	7,513	0
Planning & Zoning	0	50,001	0	50,001	50,001	0
Staff Vehicles		1	0	1	1	0
Misc Contractual Svcs	0	50,000	0	50,000	50,000	0
Finance		20,000	0	20,000	20,000	0
Computer Hardware		20,000	0	20,000	20,000	0
Assessor	92,291	390,000	208	389,792	390,000	0
Assessment/Appraisal Serv	92,291	390,000	208	389,792	390,000	0
Town Facilities	0	25,193	0	25,193	25,193	0
Parking & Landscaping Imp	0	25,193	0	25,193	25,193	0
Information Systems	7,972	397,901	0	397,901	397,901	0
Computer Hardware	0	75,725	0	75,725	75,725	0
Fiber Backbone	0	16,101	0	16,101	16,101	0
Computer Software	7,972	190,820	0	190,820	190,820	0
GIS	0	115,255	0	115,255	115,255	0
Police	(20,553)	354,336	34,623	319,713	354,319	17
Computer Hardware		20,300	0	20,300	20,300	0
Protective Equipment	3,760	9,261	3,760	5,501	9,261	0
Weapons		2,200	1,686	514	2,200	0

Budget Status Report Through 12/31/2018 - Capital		FY 18 Actual YTD	FY 19 Amended Budget	FY 19 Actual YTD	FY 19 Actual YTD to Amended Budget Fav/(Unfav)	FY 19 Forecast	FY 19 Forecast to Amended Budget Fav/(Unfav)
	Medical Equipment	0	5,017	3,234	1,783	5,000	17
	Radar Equipment	4,699	6,000	5,947	53	6,000	0
	Communications Equipment	0	12,876	765	12,111	12,876	0
	Police Vehicles Use	(29,012)	253,632	19,232	234,400	253,632	0
	Truck	0	50	0	50	50	0
	Building Renovation		45,000	0	45,000	45,000	0
Fire		124,334	257,944	86,266	171,678	257,582	362
	Computer Hardware	0	14,040	0	14,040	14,040	0
	Fire/Rescue Equipment	57,564	75,663	0	75,663	75,663	0
	Protective Equipment	0	9,147	0	9,147	9,147	0
	Medical Equipment	0	836	0	836	836	0
	Staff Vehicles	56,660	1,189	0	1,189	1,189	0
	Fire Apparatus	8,444	141,556	86,266	55,290	141,194	362
	No Smoke Diesel Filters	0	1,336	0	1,336	1,336	0
	Equipment Trailer	1,667	8,062	0	8,062	8,062	0
	Building Renovation	0	641	0	641	641	0
	Prof Svcs _ Engin Arch	0	5,474	0	5,474	5,474	0
Emergency Medical Service		0	4,895	0	4,895	4,895	0
	Generator	0	4,895	0	4,895	4,895	0
	Building Repairs		0	0	0	0	0
Paramedic Service		0	46,708	0	46,708	46,708	0

**Budget Status Report Through
12/31/2018 - Capital**
**FY 18
Actual
YTD**
**FY 19
Amended
Budget**
**FY 19
Actual
YTD**
**FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)**
**FY 19
Forecast**
**FY 19 Forecast
to Amended Budget
Fav/(Unfav)**

Medical Equipment		1	0	1	1	0
Paramedic Fly Car	0	46,707	0	46,707	46,707	0
Central Dispatch	0	30,000	0	30,000	30,000	0
Communications Equipment	0	30,000	0	30,000	30,000	0
Public Works	64,102	642,894	42,097	600,797	642,894	0
Bushwacker Tractor		140,000	0	140,000	140,000	0
Wood Chipper		1	0	1	1	0
Staff Vehicles	0	1,070	0	1,070	1,070	0
Dump Trucks - Large	0	194,375	0	194,375	194,375	0
Tri-Axle Dump Truck	0	44,232	0	44,232	44,232	0
Dump Trucks - Small	48,934	100,117	0	100,117	100,117	0
Sanders	10,300	50,700	827	49,873	50,700	0
Plows	4,868	60,159	6,200	53,959	60,159	0
Sweeper	0	7,000	0	7,000	7,000	0
Loader	0	5,239	0	5,239	5,239	0
Truck	0	40,000	35,070	4,930	40,000	0
Hot Asphalt Box		1	0	1	1	0
Park & Recreation	917	162,150	0	162,150	162,150	0
Mowers/Grounds Equipment	917	30,707	0	30,707	30,707	0
Tractor		60,000	0	60,000	60,000	0
Dump Trucks - Large	0	71,442	0	71,442	71,442	0

**Budget Status Report Through
12/31/2018 - Capital**

**FY 18
Actual
YTD**

**FY 19
Amended
Budget**

**FY 19
Actual
YTD**

**FY 19 Actual YTD
to Amended Budget
Fav/(Unfav)**

**FY 19
Forecast**

**FY 19 Forecast
to Amended Budget
Fav/(Unfav)**

Equipment Trailer		1	0	1	1	0
Transfer Station	0	21,573	2,227	19,346	21,573	0
Backhoe	0	21,572	2,227	19,345	21,572	0
Rolloff Truck		1	0	1	1	0
Total Board of Selectmen Capital	273,712	2,411,108	172,933	2,238,175	2,410,729	379
Grand Total	273,712	2,411,108	172,933	2,238,175	2,410,729	379

FY20 Mill Rate Model
15-Jan-19

	<u>FY19 Budget</u>	<u>% of Op. Budget</u>	<u>FY20 Budget Guidance</u>	<u>FY 20 Initial Submission</u>	<u>BOF Adjustment</u>	<u>Reason</u>	<u>FY20 Budget</u>	<u>% of Op. Budget</u>	<u>\$ Change</u>	<u>% Change</u>
BOS - Operating Expenses	32,319,728	25.3%	32,966,123	32,966,123			32,966,123	25.6%	646,395	2.00%
BOS - Oper. Capital	1,182,271	0.9%	1,205,916	1,205,916			1,205,916	0.9%	23,645	2.00%
Board of Selectmen	33,501,999	26.3%	34,172,039	34,172,039			34,172,039	26.5%	670,040	2.00%
BOE - Operating Expenses	81,876,563	64.2%	83,186,588	82,983,607			82,983,607	64.5%	1,107,044	1.35%
BOE - State Pension Contribution	-	0.0%	-	-			-	0.0%	-	-
Board of Education	81,876,563		83,186,588	82,983,607			82,983,607	64.5%	1,107,044	1.35%
Debt Service	10,921,766	8.6%	10,282,000	10,282,000			10,282,000	8.0%	(639,766)	-5.86%
Charter Authority	1,263,003	1.0%	1,276,406	1,274,376			1,274,376	1.0%	11,373	0.90%
TOTAL OPERATING REQUIREMENT	127,563,331	100.0%	128,917,033	128,712,022			128,712,022	100.0%	1,148,691	0.90%
Supplemental Auto Taxes	750,000		750,000	750,000			750,000		-	0.00%
Back Taxes	440,000		440,000	440,000			440,000		-	0.00%
Tax Liens & Interest	265,000		265,000	265,000			265,000		-	0.00%
Education Grants (CT State)	-		-	-			-		-	-
Town Grants (CT State)	595,528		595,528	595,528			595,528		-	0.00%
Licenses, Permits Fees & Other	1,535,550		1,535,550	1,535,550			1,535,550		-	0.00%
Interest	230,000		330,000	330,000			330,000		100,000	43.48%
Operating Transfers	-		-	-			-		-	-
Other Revenue	444,201		444,201	444,201			444,201		-	0.00%
less: Other Revenues	4,260,279	3.3%	4,360,279	4,360,279			4,360,279	3.4%	100,000	2.35%
Beginning Estimated Fund Balance	15,762,589		14,930,853	14,910,352			14,910,352		(852,237)	-5.41%
10% Minimum Fund Balance	12,756,333	10.0%	12,891,703	12,871,202	10.0%		12,871,202	10.00%	114,869	0.90%
Discretionary Addition over 10% Minimum	-	0.0%	-	-	0.0%		-	0.00%	-	-
Ending Estimated Fund Balance	12,756,333	10.0%	12,891,703	12,871,202	10.0%		12,871,202	10.0%	114,869	0.90%
less: Fund Balance Adjustment	3,006,256		2,039,150	2,039,150			2,039,150		(967,106)	-32.17%
Tax Relief -- Elderly/Disabled	1,150,000		1,150,000	1,150,000			1,150,000		-	0.00%
Tax Relief -- WVAC/Georgetown	20,750		20,750	20,750			20,750		-	0.00%
add: Total Tax Relief	1,170,750		1,170,750	1,170,750			1,170,750		-	0.00%
TOTAL FUNDING REQUIREMENT	121,467,546		123,688,354	123,483,343			123,483,343		2,015,797	1.66%
Grand List	4,342,153,974		4,363,864,744	4,363,864,744			4,363,864,744			
Increase in Grand List	0.65%		0.50%	0.50%			0.50%			
BAA Reduction	(2,500,000)		(2,500,000)	(2,500,000)			(2,500,000)			
Collection Rate	99.3%		99.3%	99.3%			99.3%			
GRAND LIST (COLLECTABLE)	4,309,276,396		4,330,835,191	4,330,835,191			4,330,835,191		607,688	0.50%
Mill Rate	28.1875		28.5599	28.5126			28.5126		1,408,109	1.15%
Mill Rate Increase Percentage	1.51%		1.32%	1.15%			1.15%			



Wilton Public Schools

DRG A Comparative Benchmark Metrics

2019-2020

January 10, 2019

~~Demographic Comparisons~~

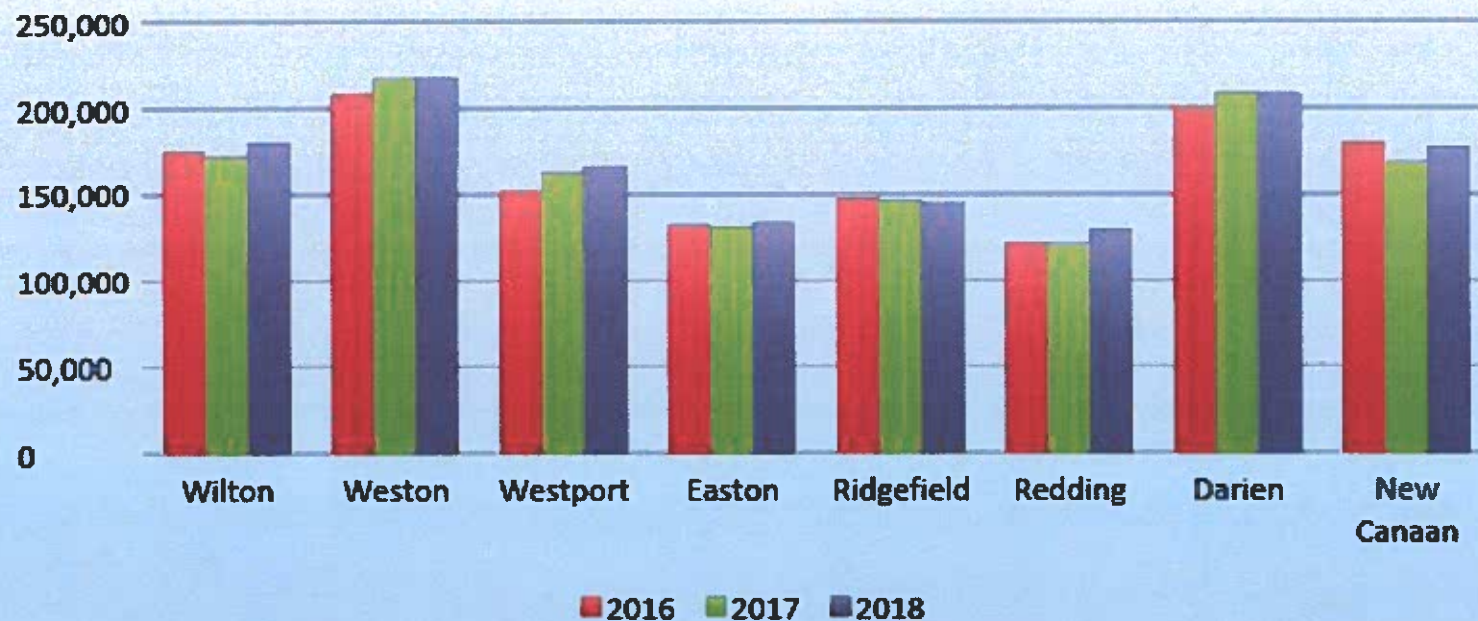
DRG A



Median Household Income

DRG A Demographic Comparisons

DRG A median household income 2016-2018

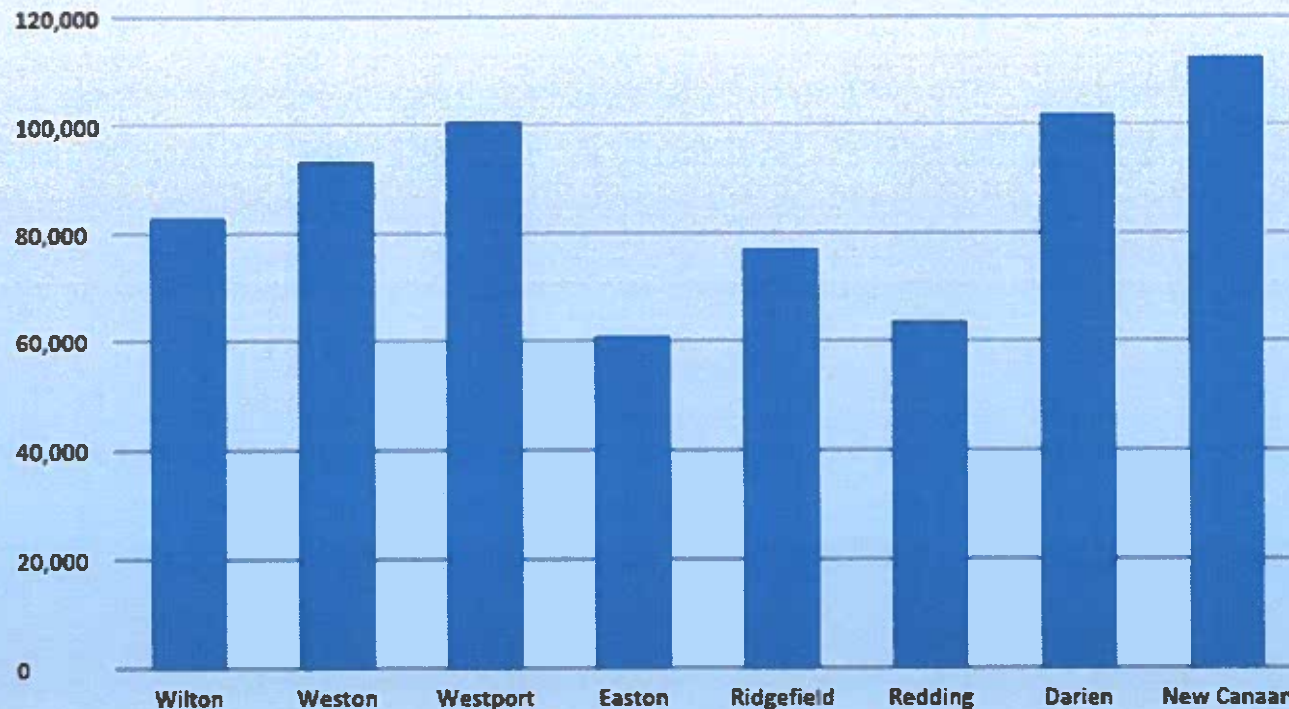




Per Capita Income

DRG A Demographic Comparisons

Per Capita Income 2012-2016



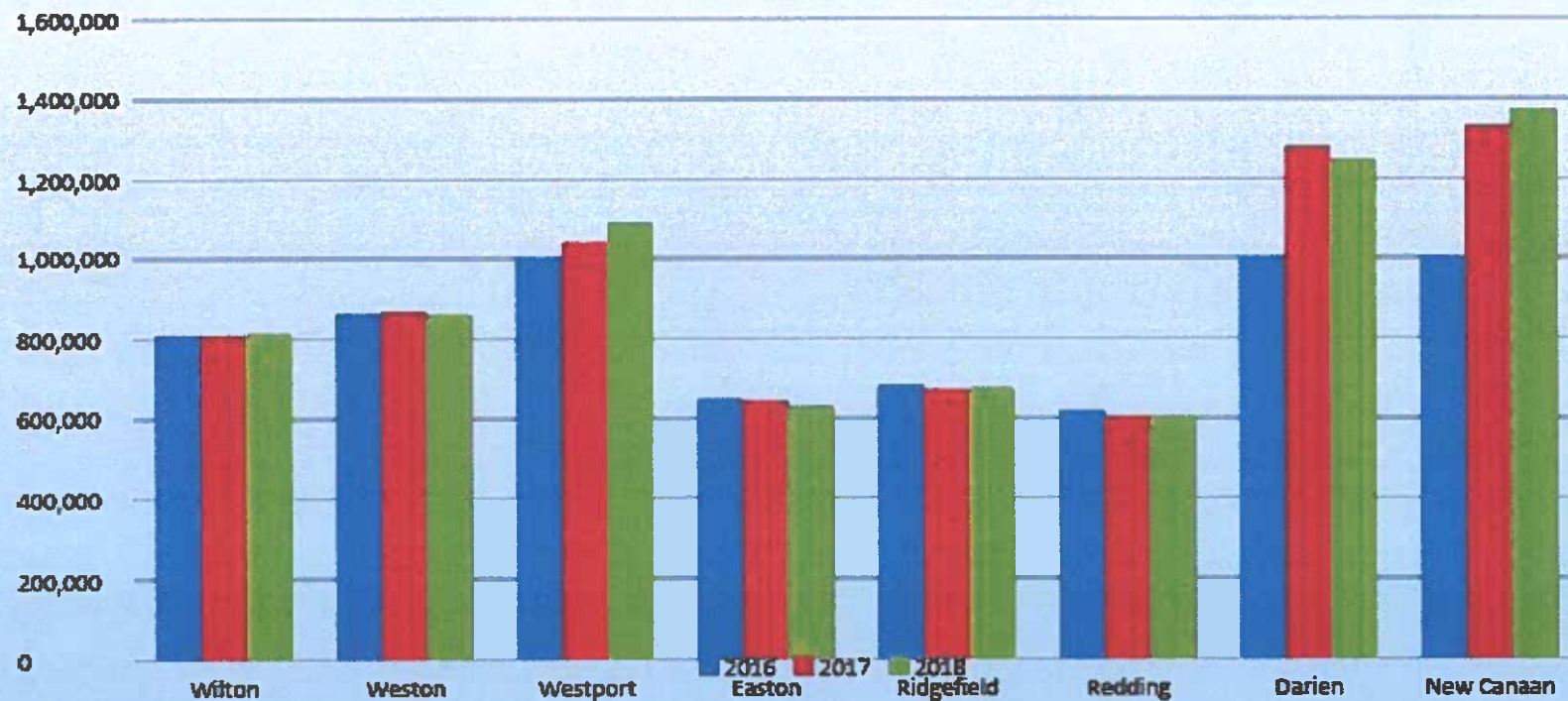
Source: CT Data Collaborative,
ctdata.org; US Census



Median Home Price

DRG A Demographic Comparisons

median home price 2016-2018

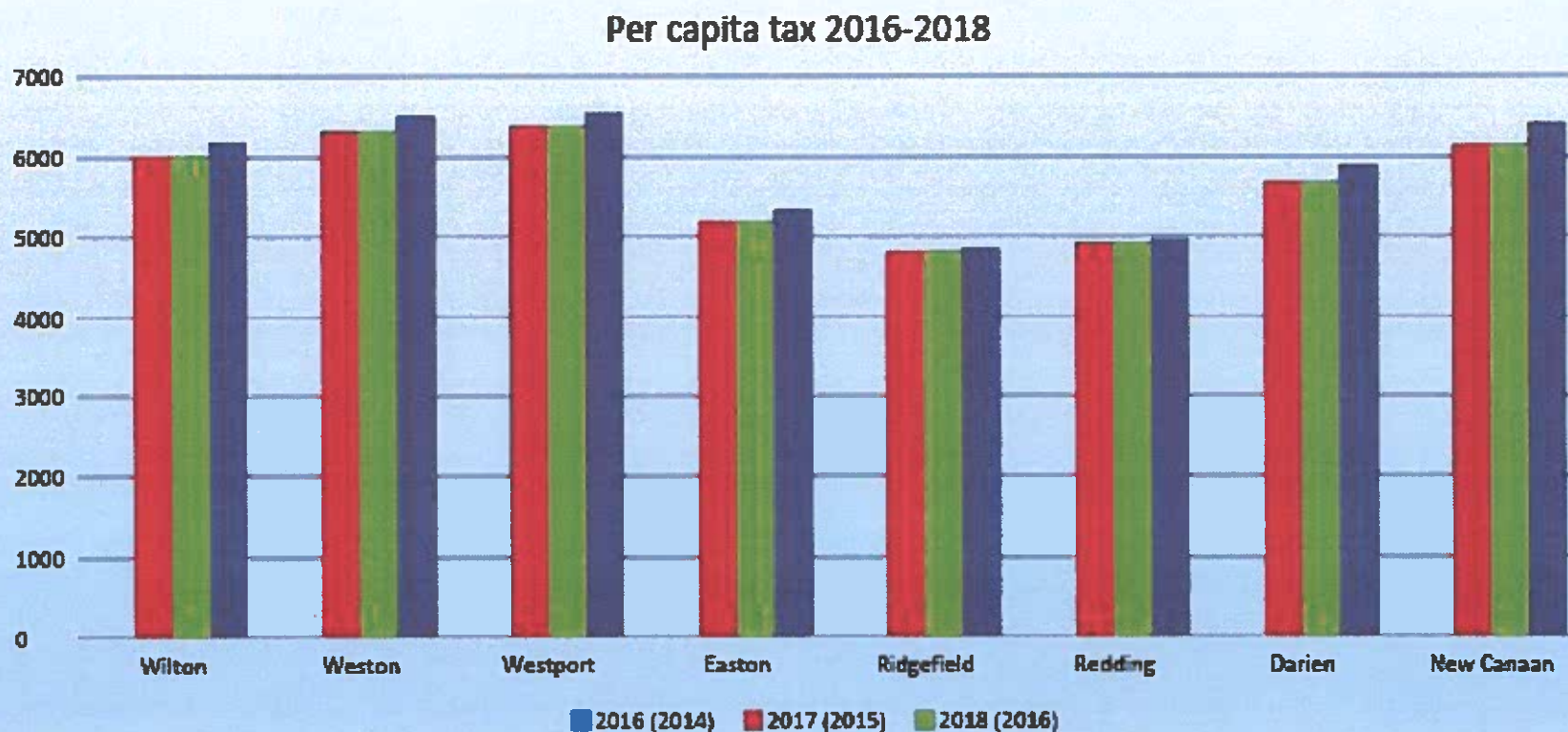


Source: CT Data Collaborative, Town Profiles <http://profiles.ctdata.org/>



Per Capita Tax

DRG A Demographic Comparisons

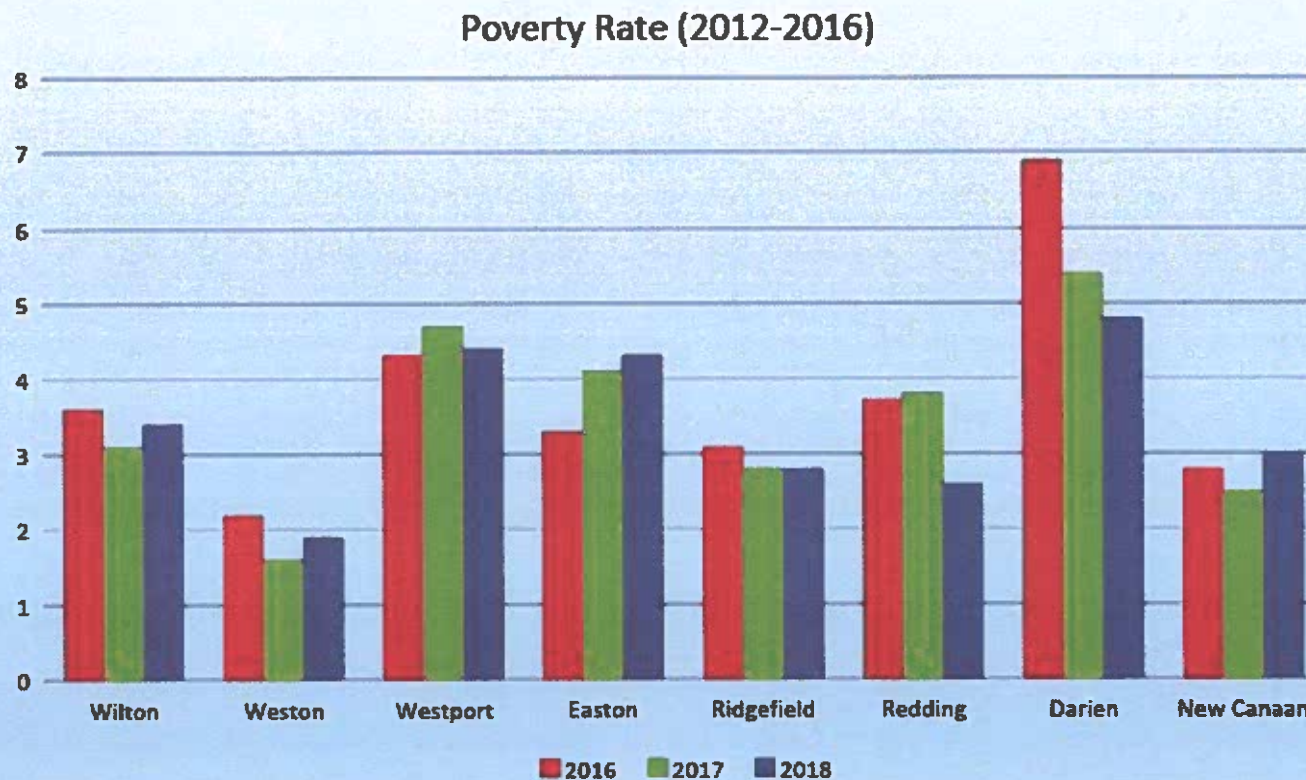


Source: CT Data Collaborative, Town Profiles <http://profiles.ctdata.org/>



Town Poverty Rate

DRG A Demographic Comparisons



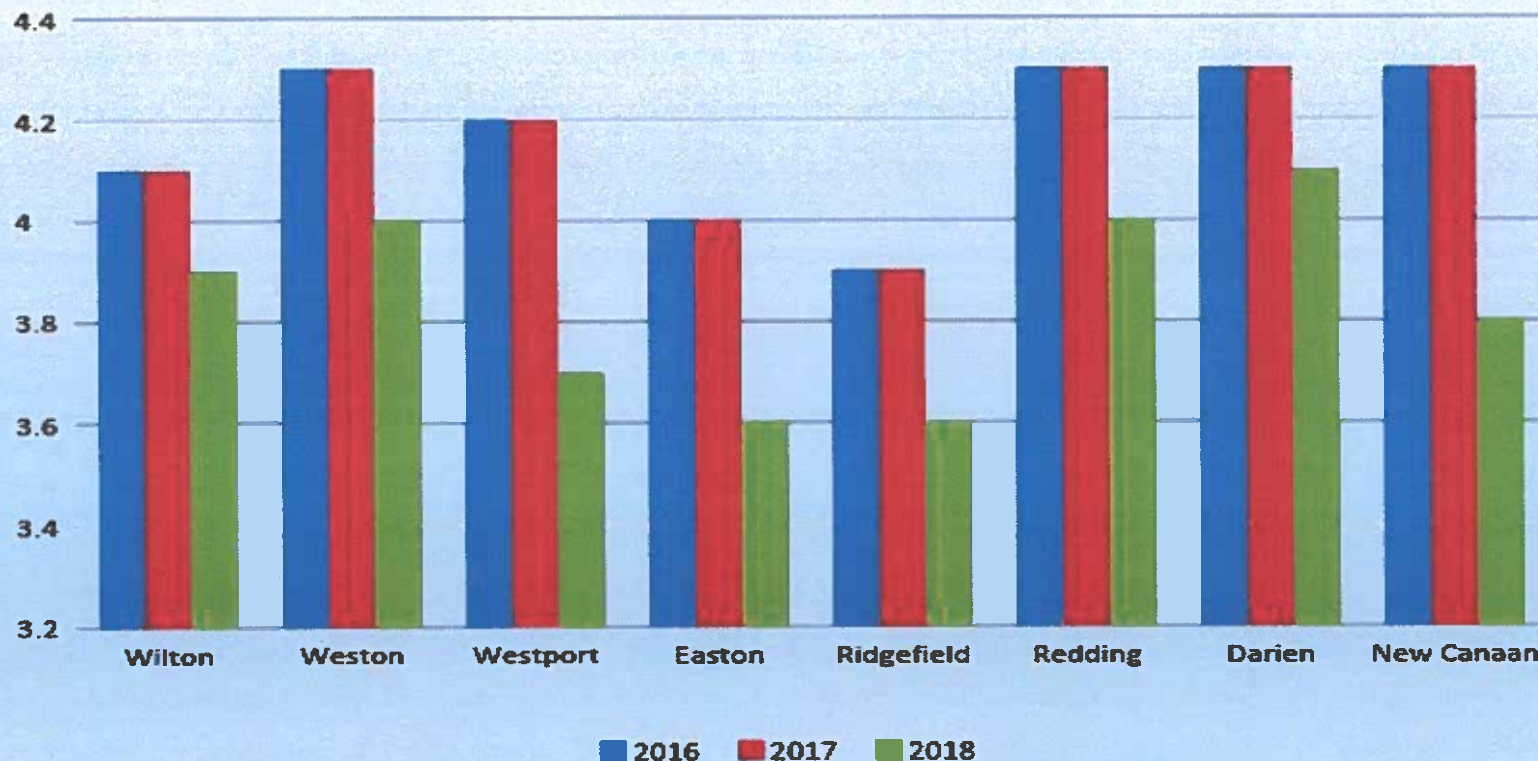
Source: CT Data Collaborative, Town Profiles <http://profiles.ctdata.org/>



Town Unemployment Rate

DRG A Demographic Comparisons

Unemployment Rate



Source: CT Data Collaborative, Town Profiles <http://profiles.ctdata.org/>



Free/Reduced Price Lunch

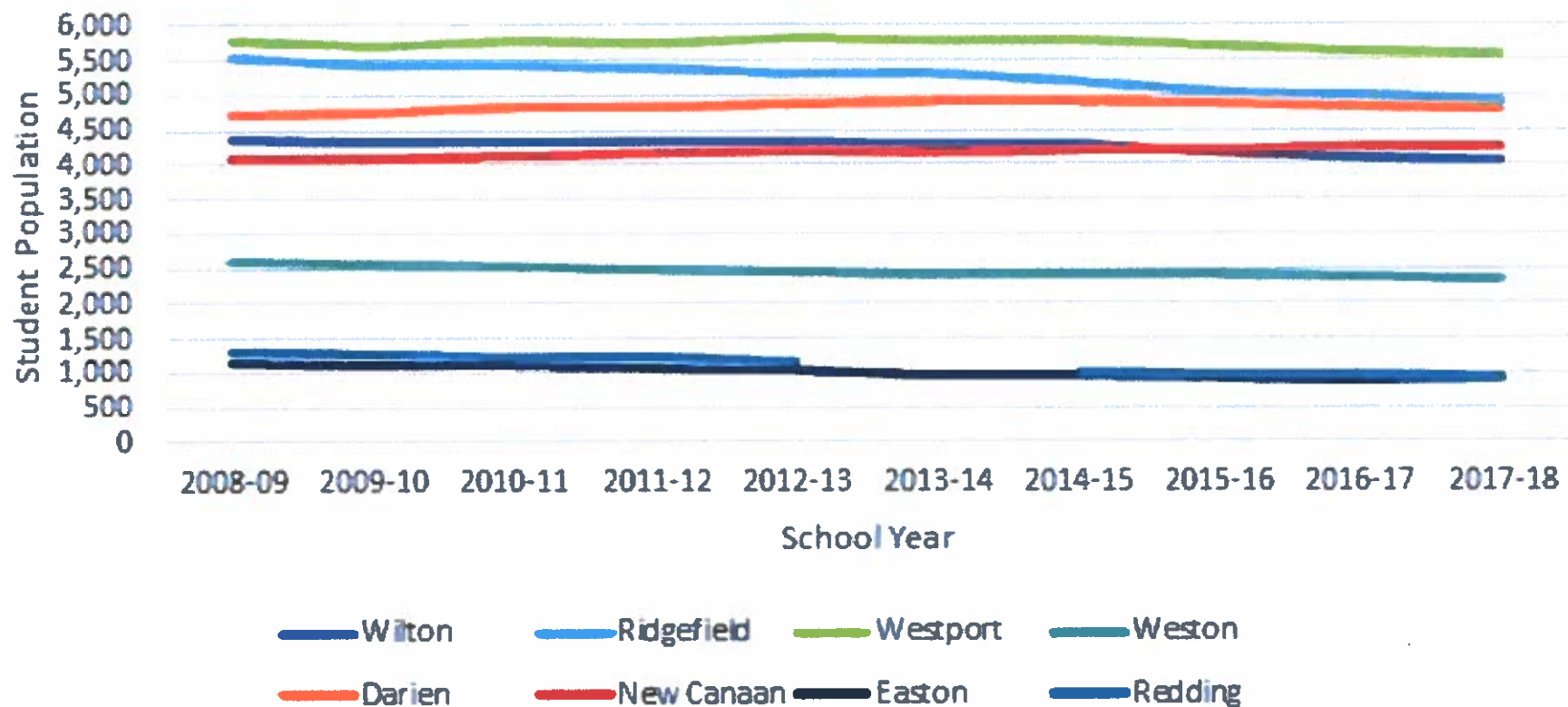
DRG A Demographic Comparisons

Percent Eligible for Free/Reduced Lunch	2016
Wilton	1.7
Weston	2.2
Westport	3.8
Easton	3.7
Ridgefield	2.2
Redding	2.8
Darien	2.2
New Canaan	0
Region 9	4.4



10-Year Enrollment Trend

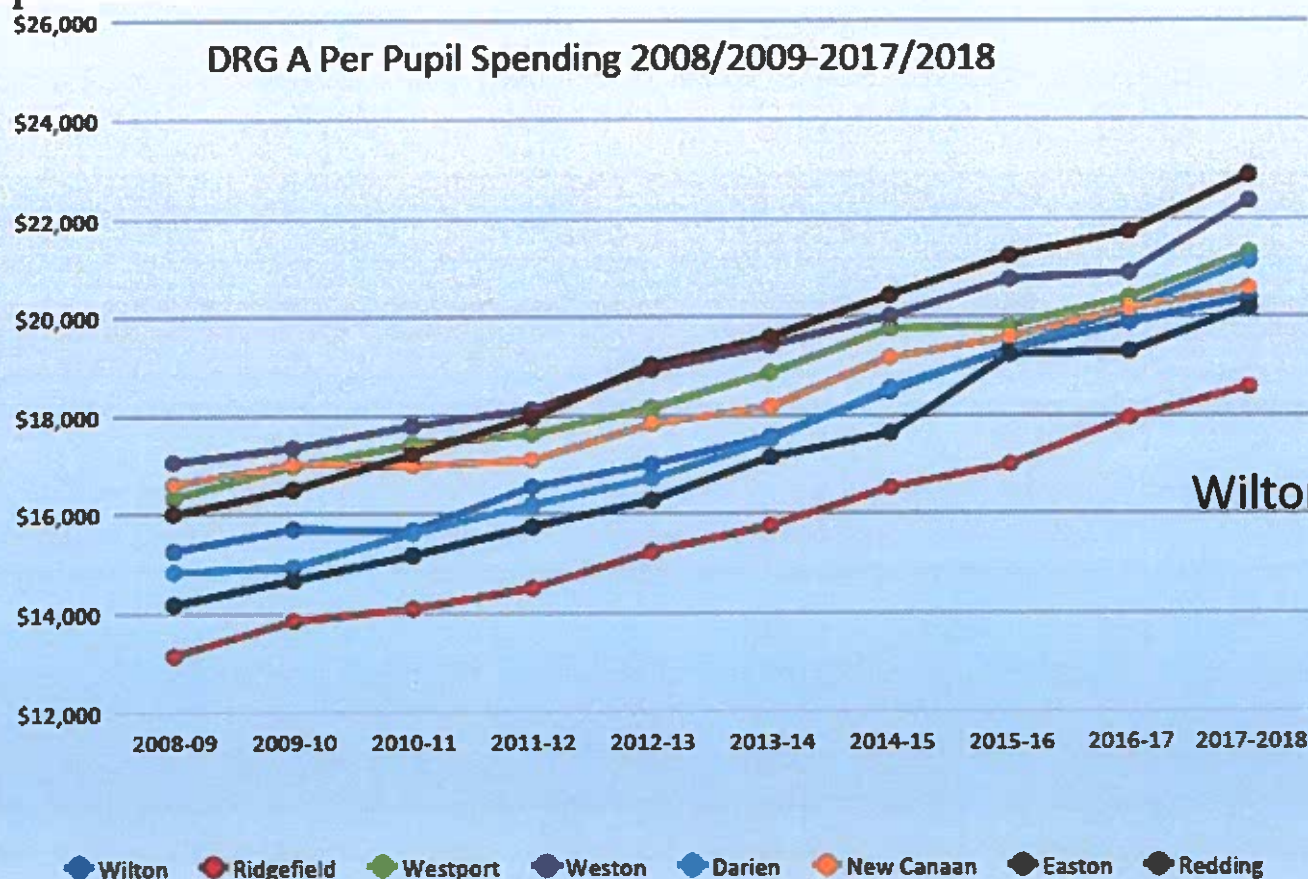
DRG A Ten Year Enrollment Trend





Per Pupil Expenditures

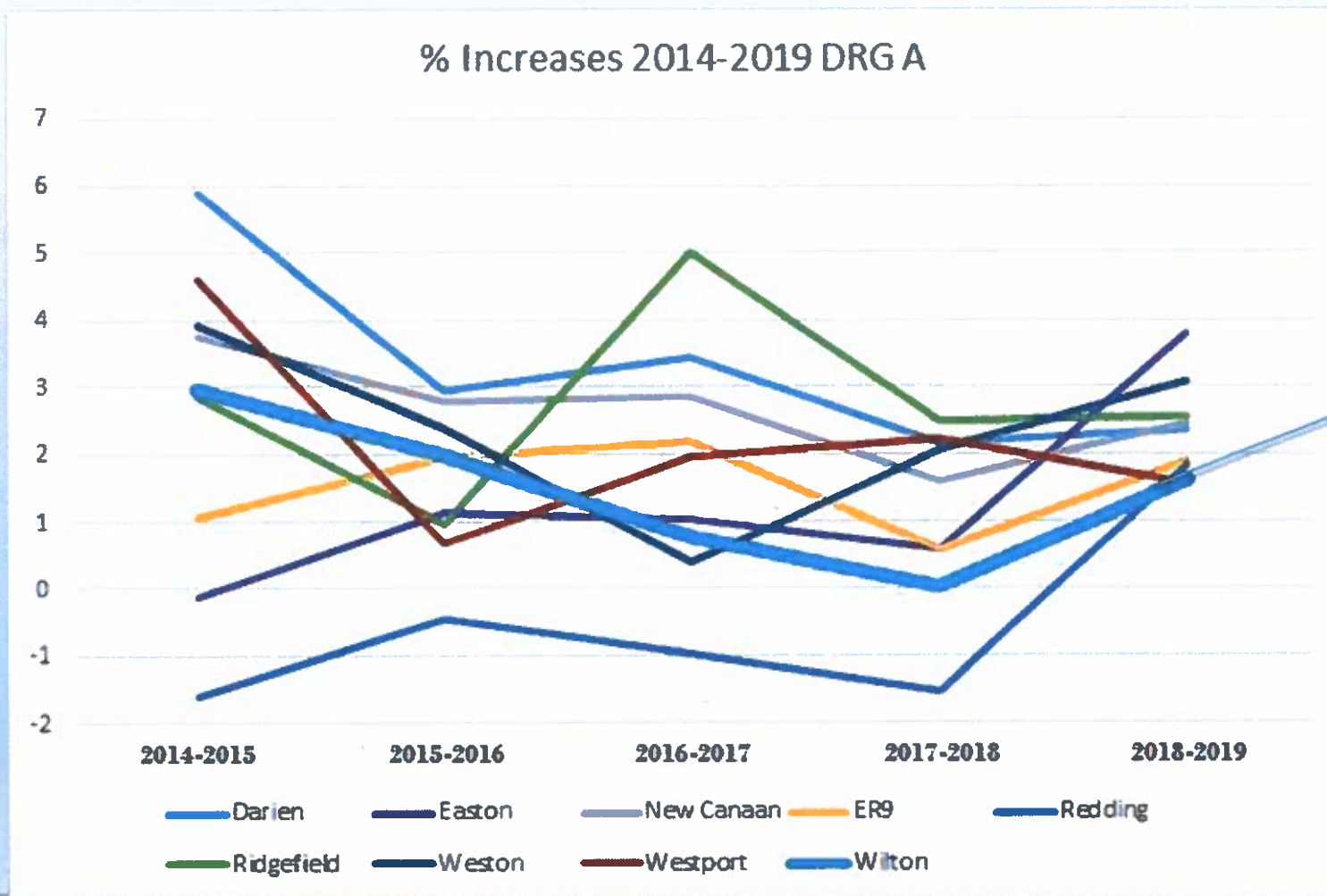
Per Pupil Expenditures





Annual Budget Increases

Slowed the growth of spending over last 5 years

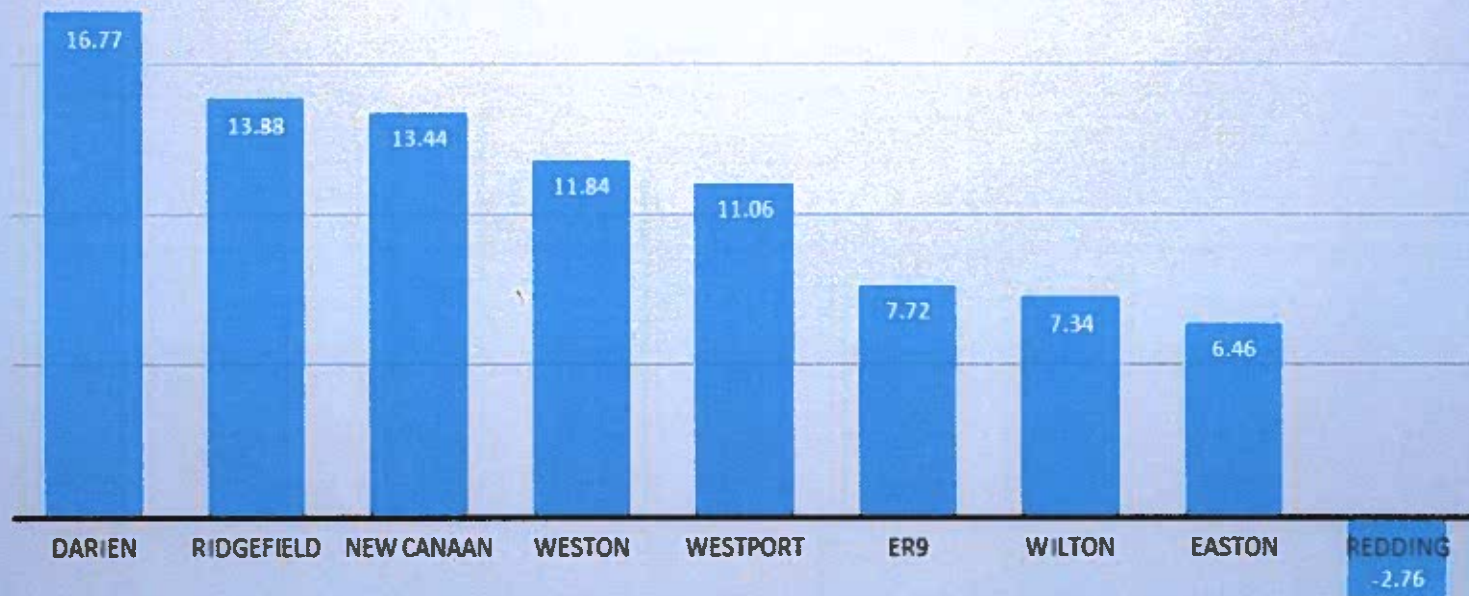


WILTON



Compounded Budget Increases Since 2014

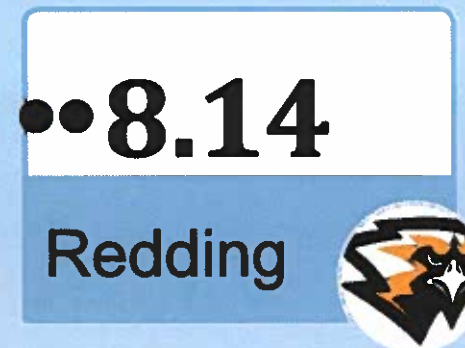
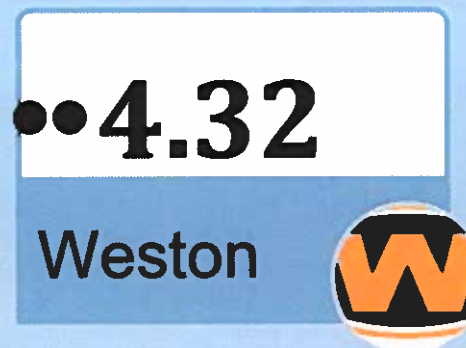
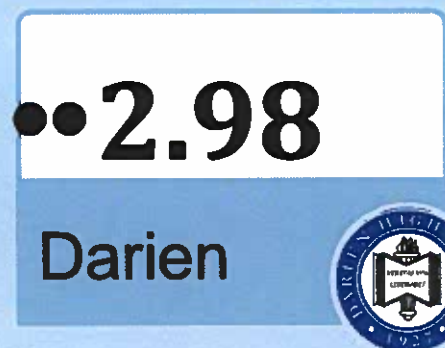
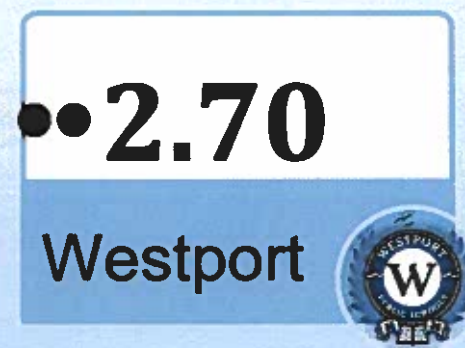
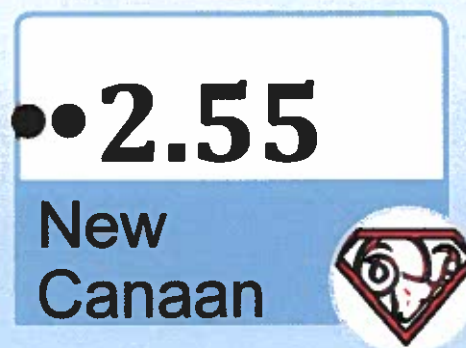
DRG A Compounded Budget Increases 2014-2019





DRG A 2019-2020 Proposed Budgets

Available data as of 1/9/2019



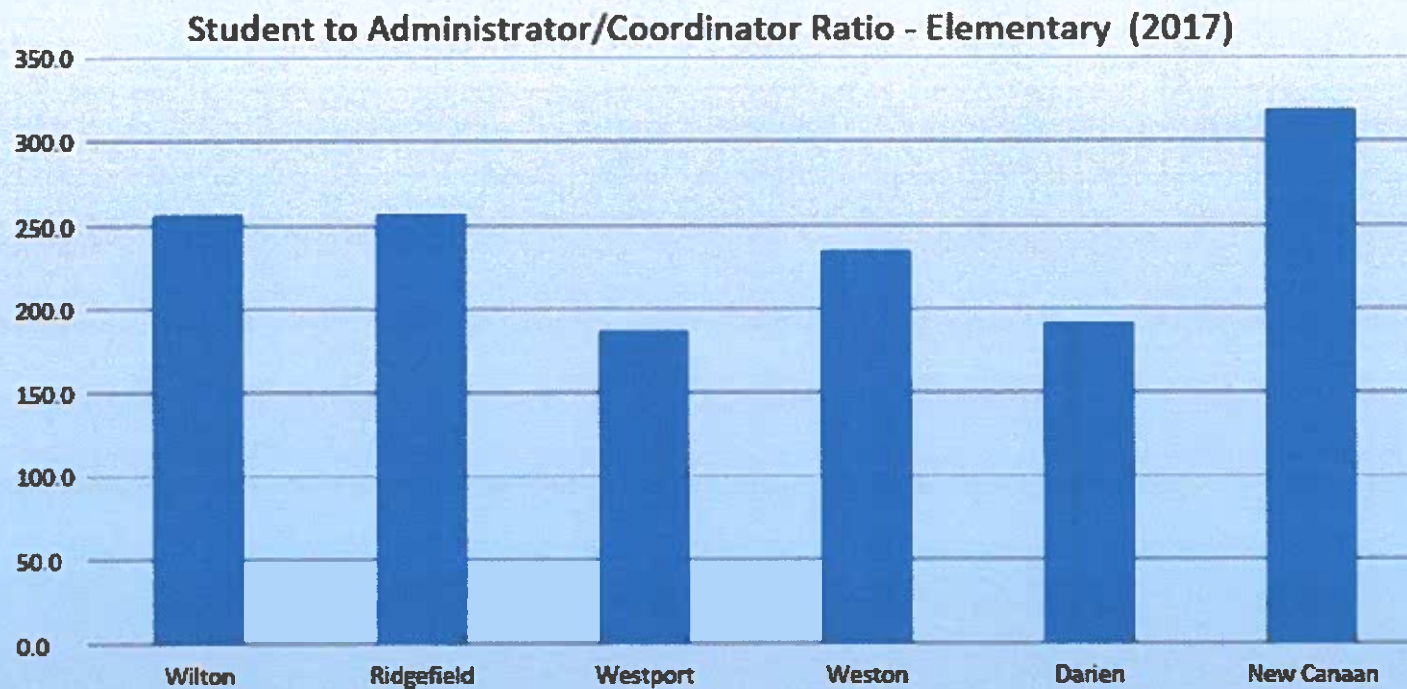
Staffing Comparisons

DRG A



Student to Administrator/Coordinator Elementary School

DRG A District Staffing Comparisons



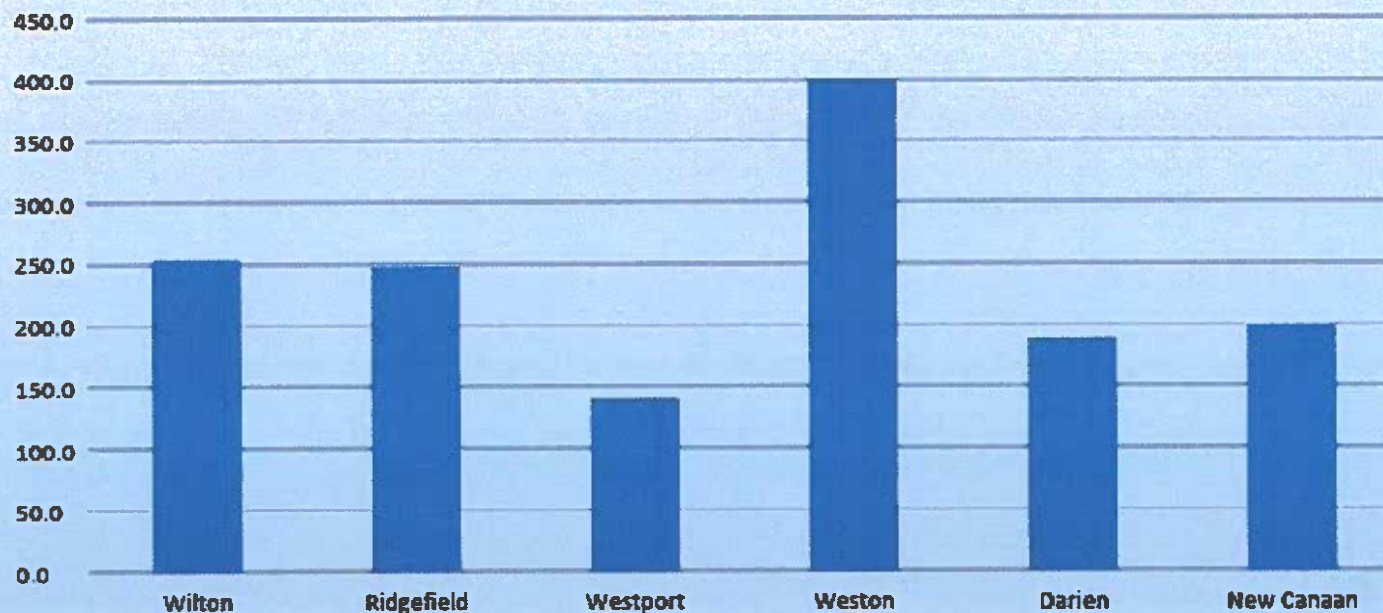
Source: CT Data Collaborative, Town
Profiles <http://profiles.ctdata.org/>



Student to Administrator/Coordinator Middle School

DRG A District Staffing Comparisons

Student to Administrator/Coordinator Ratio - Middle (2017)



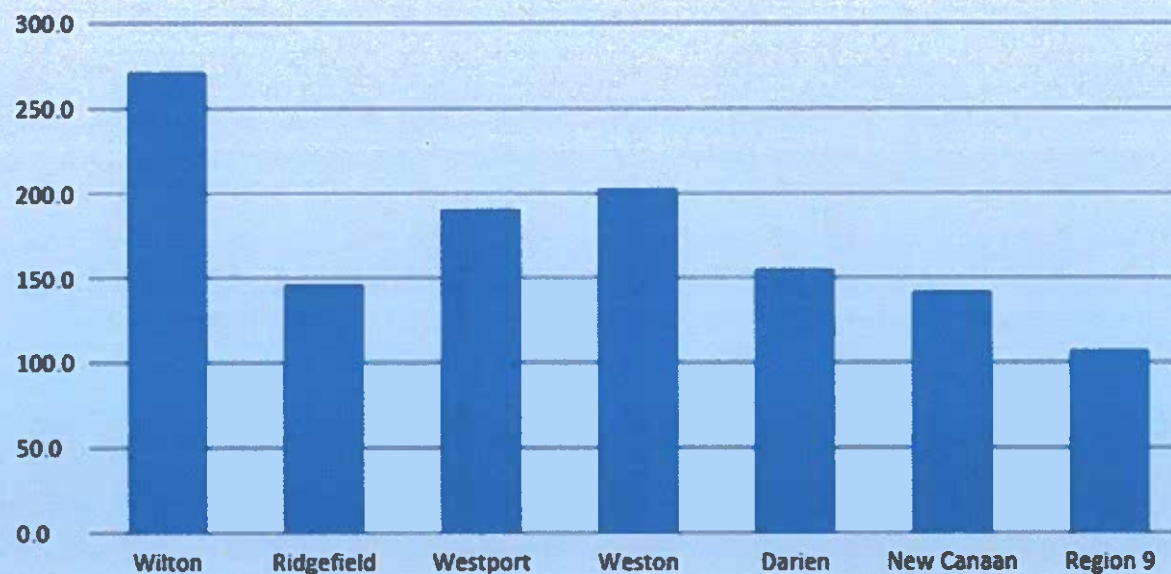
Source: CT Data Collaborative, Town
Profiles <http://profiles.ctdata.org/>

Student to Administrator/Coordinator High School



DRG A District Staffing Comparisons

Student to Administrator/Coordinator Ratio - High School
(2017)



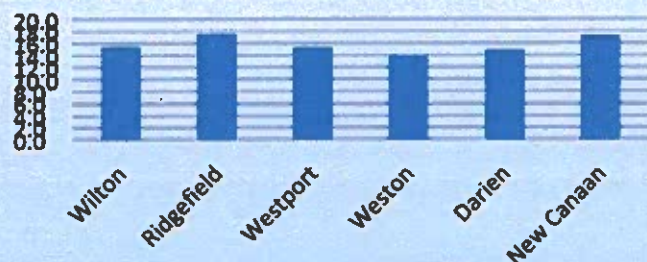
Source: CT Data Collaborative, Town
Profiles <http://profiles.ctdata.org/>



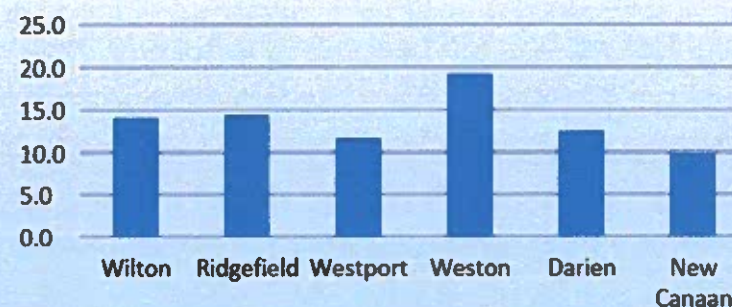
Student to Teacher

DRG A District Staffing Comparisons

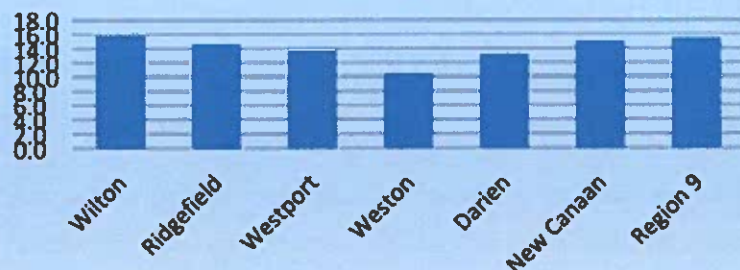
Student to Teacher Ratio -
Elementary
2017



Student to Teacher Ratio - Middle
(2017)



Student to Teacher Ration - High
School (2017)

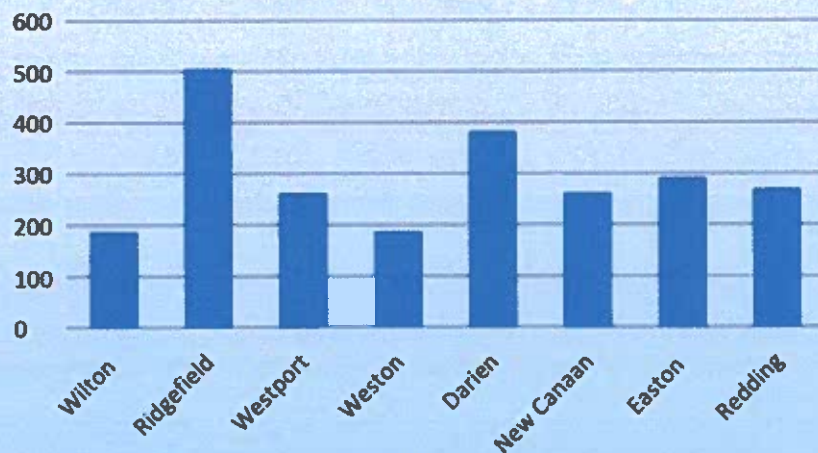




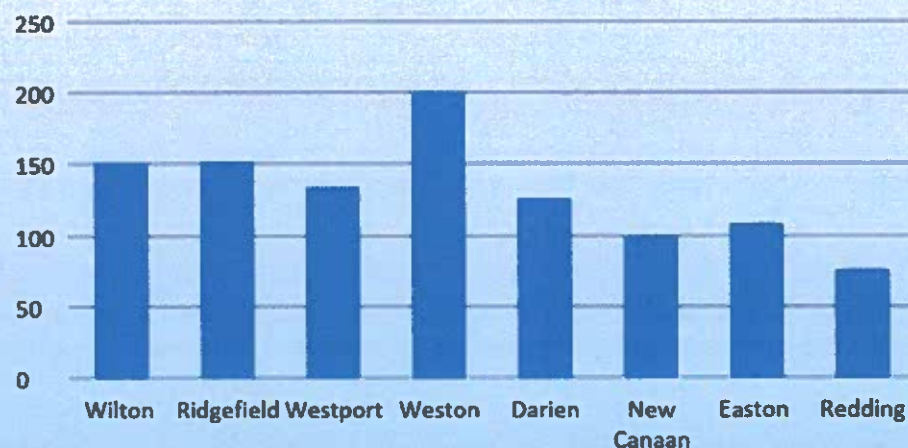
Student to Counselor/Psychologist/Social Worker

DRG A District Staffing Comparisons Elementary & Middle School

Student to Counselor/Psychologist/Social Worker Ratio - Elementary (2017)



Student to Counselor/Psychologist/Social Worker Ratio - Middle (2017)

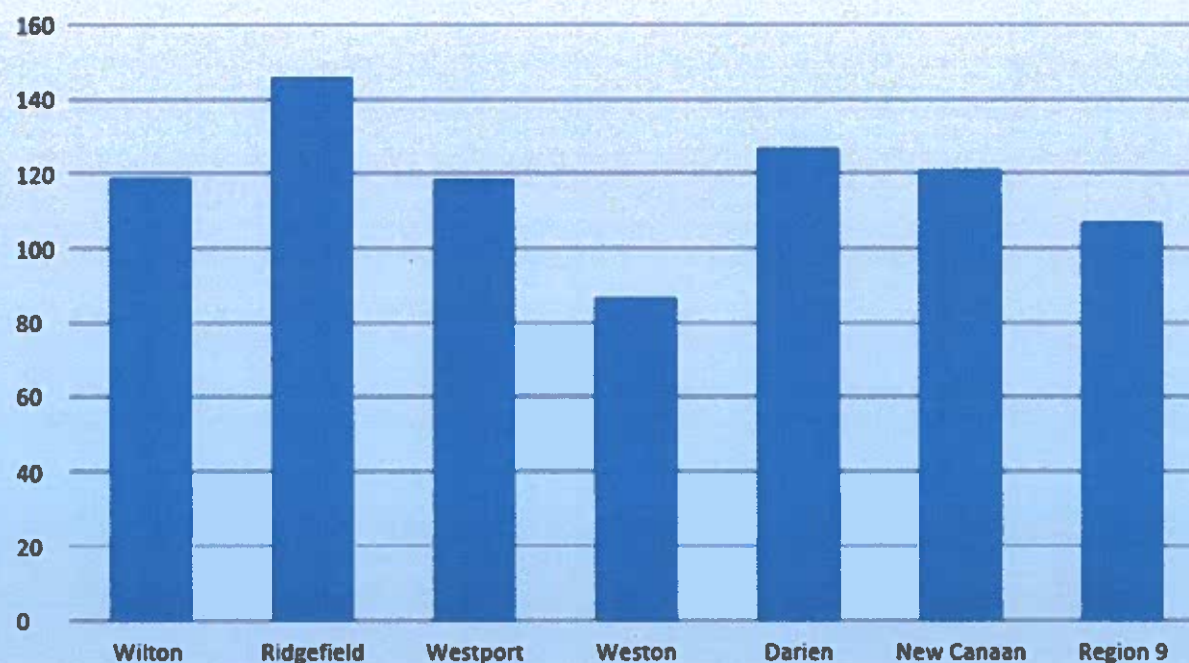




Student to Counselor/Psychologist/Social Worker

DRG A District Staffing Comparisons - High School

Student to Counselor/Psychologist/Social Worker Ratio - High School (2017)



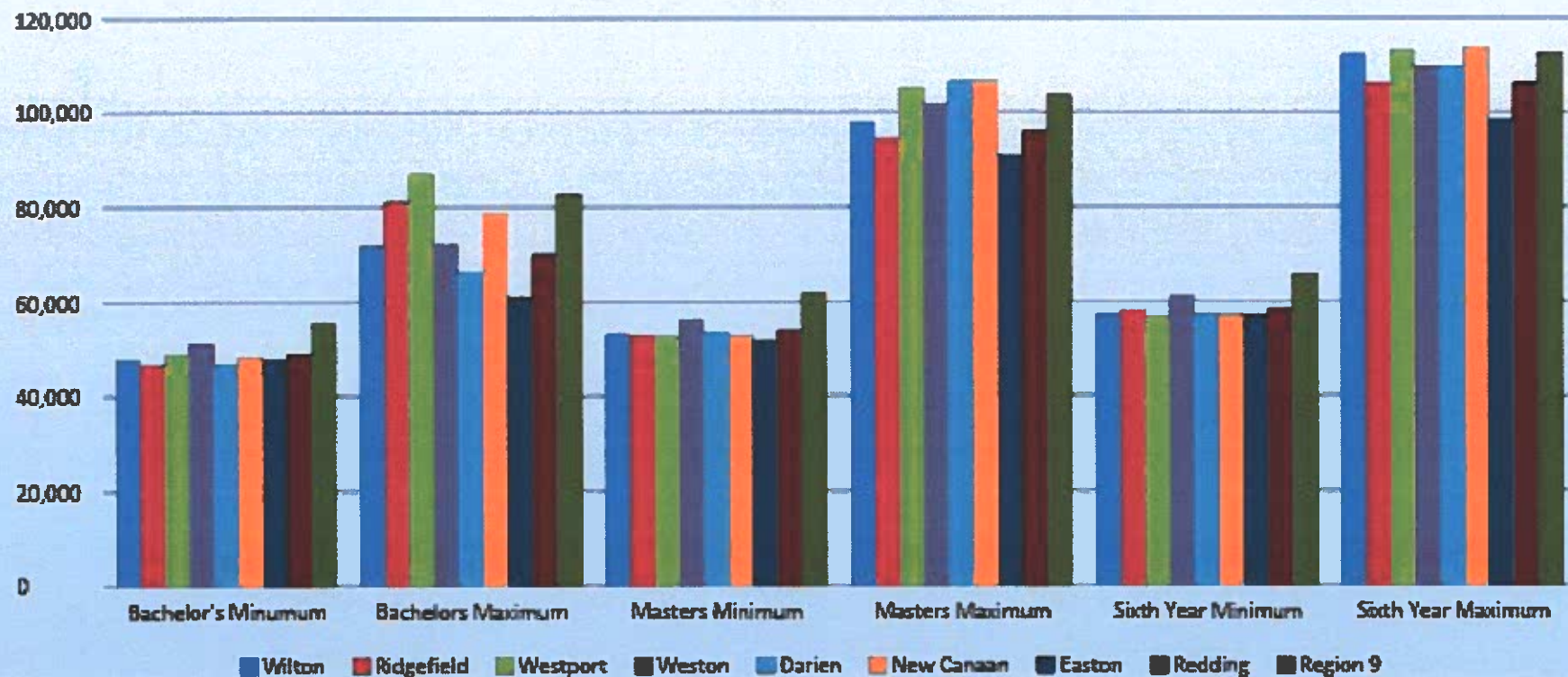
Source: CT Data Collaborative, Town Profiles <http://profiles.ctdata.org/>



Teacher Compensation

DRG A Teacher Compensation Comparisons

Teacher Compensation Comparison 2018-2019



Source: Shipman & Goodwin Teacher Salary Workbook

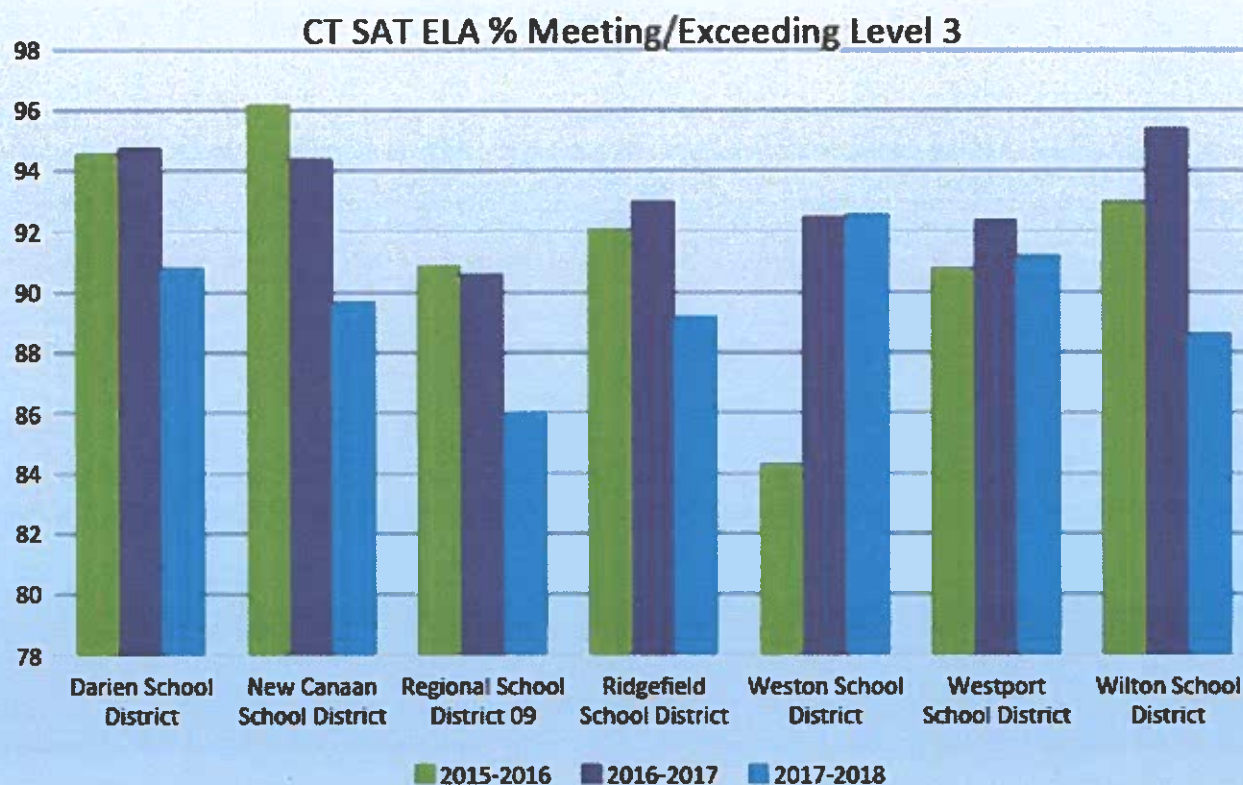
Academic Comparisons

DRG A



How Do We Compare?

CT SAT ELA - % meeting/exceeding Level 3



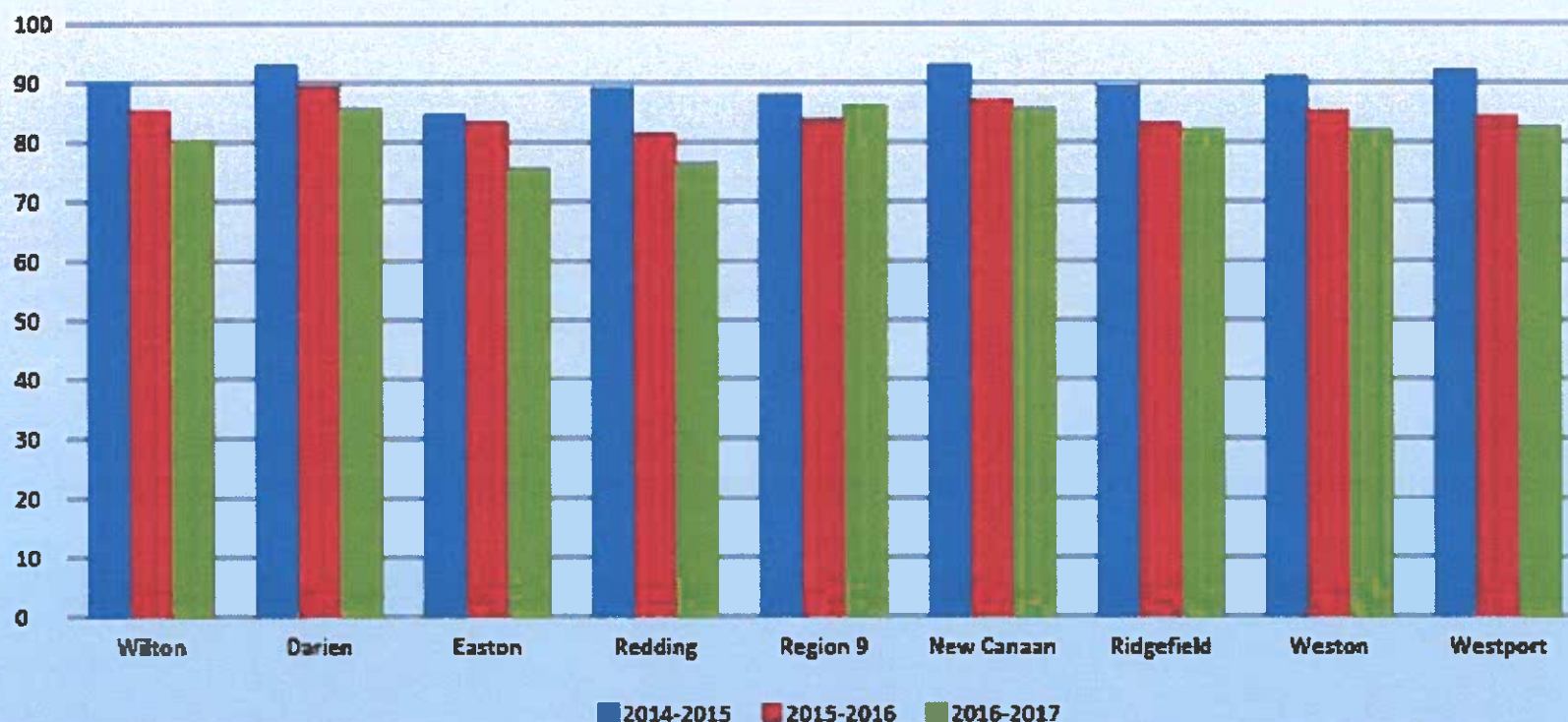
Source: CT SDE
<http://edsight.ct.gov/SASPortal/main.do>



How Do We Compare?

Student Achievement

CT SDE Accountability Index 2014/2015-2016/2017

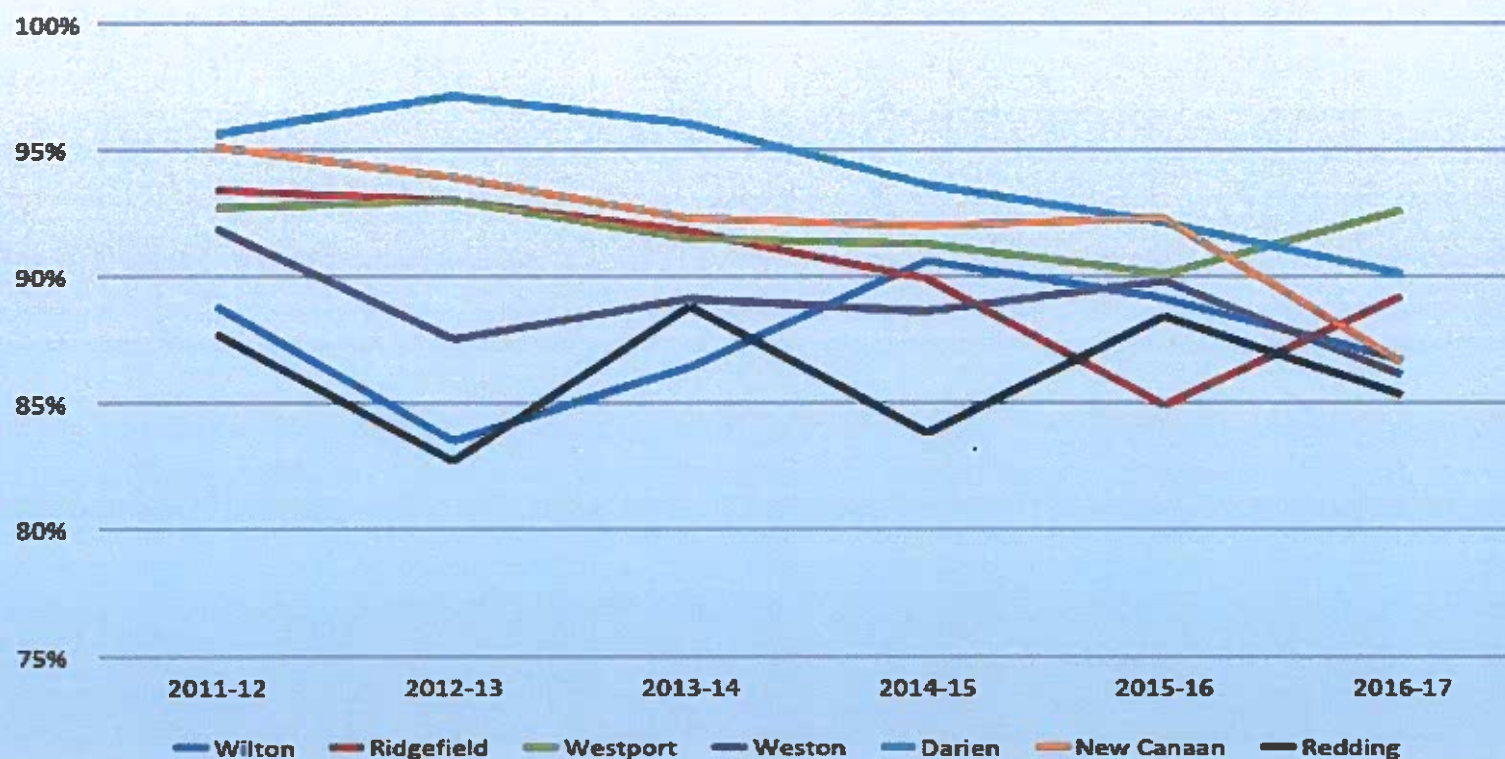




How Do We Compare?

Student Achievement

Percent of Students Achieving 3 or Better on AP Exams



Source: CT SDE Edsight.gov
<http://edsight.ct.gov/SASPortal/main.do>



How Do We Compare?

College Entrance Rates

Percent of students who enrolled in college during their first year after graduation

	<u>2012-2013</u>	<u>2013-2014</u>	<u>2014-2015</u>	<u>2015-2016</u>	<u>2016-2017</u>
Wilton	87	87.4	90.3	86.4	88.9
Westport	89.4	89.6	88.4	85.6	85.6
Weston	90.6	90.9	91.4	87.4	87.4
R9	88	85.7	89	87	87
Ridgefield	88.4	88.5	88.4	90.5	90.5
New Canaan	87.6	88.4	86	88.2	88.2
Darien	91.5	89	88.2	88.6	88.6



How Do We Compare?

College Persistence Rates

Percent of students who enrolled and returned for a second year

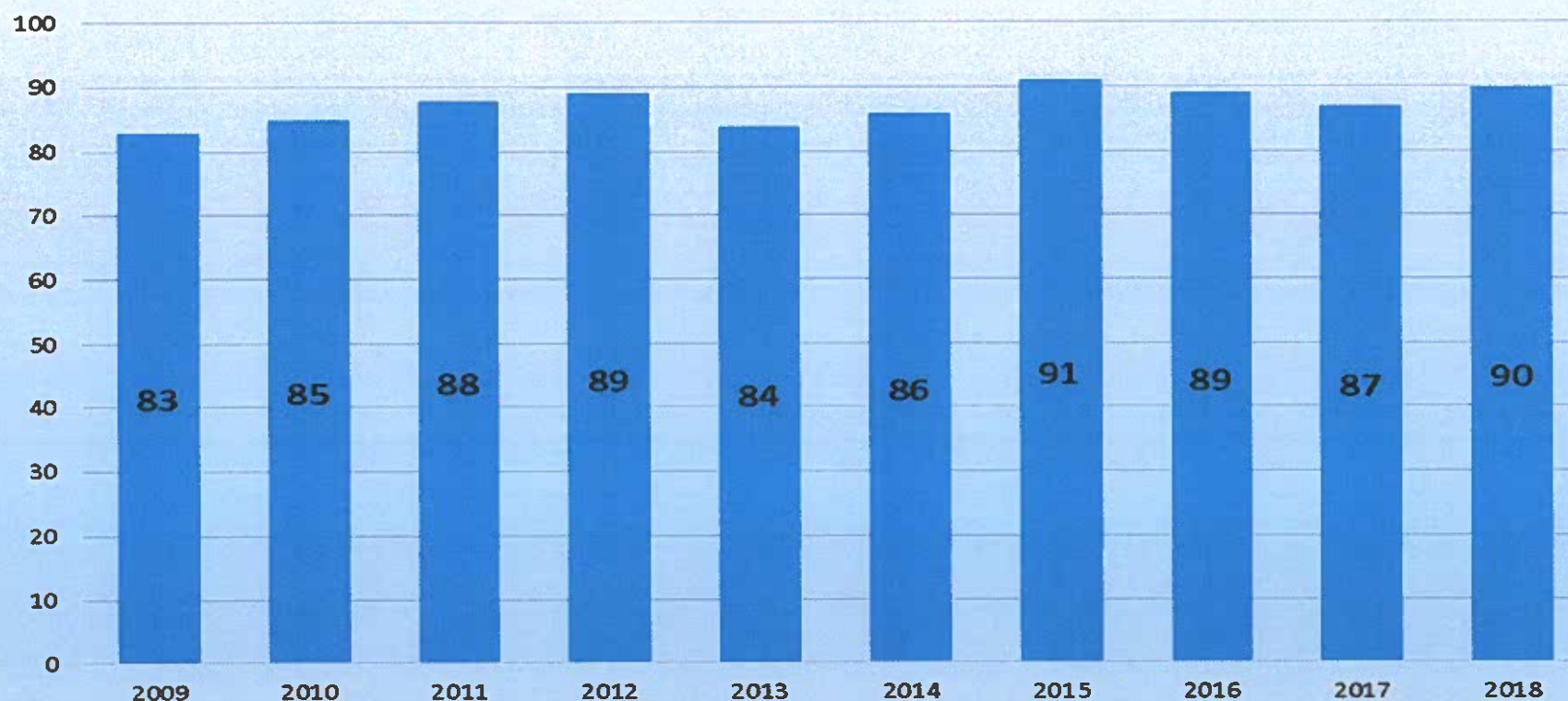
	<u>2012-2013</u>	<u>2013-2014</u>	<u>2014-2015</u>	<u>2015-2016</u>	<u>2016-2017</u>
Wilton	97.1	98.4	98.3	98.3	
Westport	96.4	96.7	94	97.3	
Weston	96.2	96.9	97.3	95.6	
R9	96	96.2	94.7	96.3	
Ridgefield	95.8	95.8	96.2	96.1	
New Canaan	97	94.9	95.1	95.9	
Darien	97.9	97.2	97.2	97.6	

Wilton Academics



Achievement

Percent of Students Scoring 3 or Better Over Time



Source: CT SDE
<http://edsight.ct.gov/SASPortal/main.do>



ACT Averages

Five Year Trends

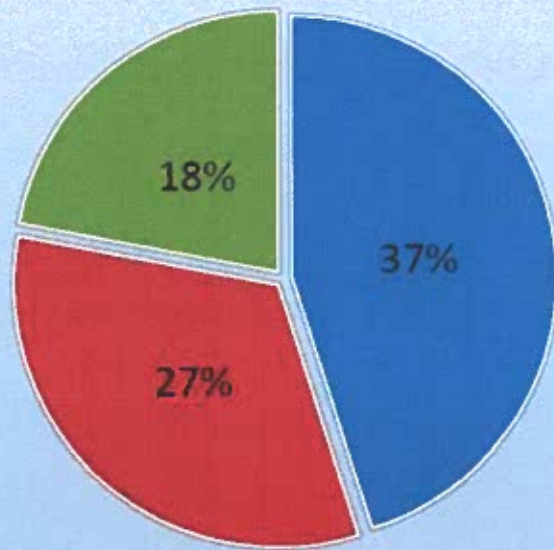
Total Tested			English		Mathematics		Reading		Science		Composite	
Grad Year	District	State	District	State	District	State	District	State	District	State	District	State
2014	149	12,044	27.5	24.2	26.2	24.1	26.8	24.5	25.6	23.6	26.7	24.2
2015	179	13,175	27.3	24.5	26.3	24.1	26.9	24.7	25.9	23.8	26.7	24.4
2016	179	13,880	27.4	24.4	26.6	24.1	27.8	25.0	25.7	24.1	27.0	24.5
2017	244	12,834	27.7	25.5	26.2	24.6	27.3	25.6	25.8	24.6	26.9	25.2
2018	213	10,534	28.0	26.0	26.2	24.8	27.3	26.1	26.3	24.9	27.1	25.6

ACT English	ACT Math	ACT Reading	ACT Science
Benchmark	Benchmark	Benchmark	Benchmark
Score=18	Score=22	Score=22	Score=23



Return on Investment

Of the 98.3% of college bound seniors, nearly 65% was accepted to the Most Competitive and Highly Competitive colleges and universities



■ Most Competitive ■ Highly Competitive ■ Very Competitive



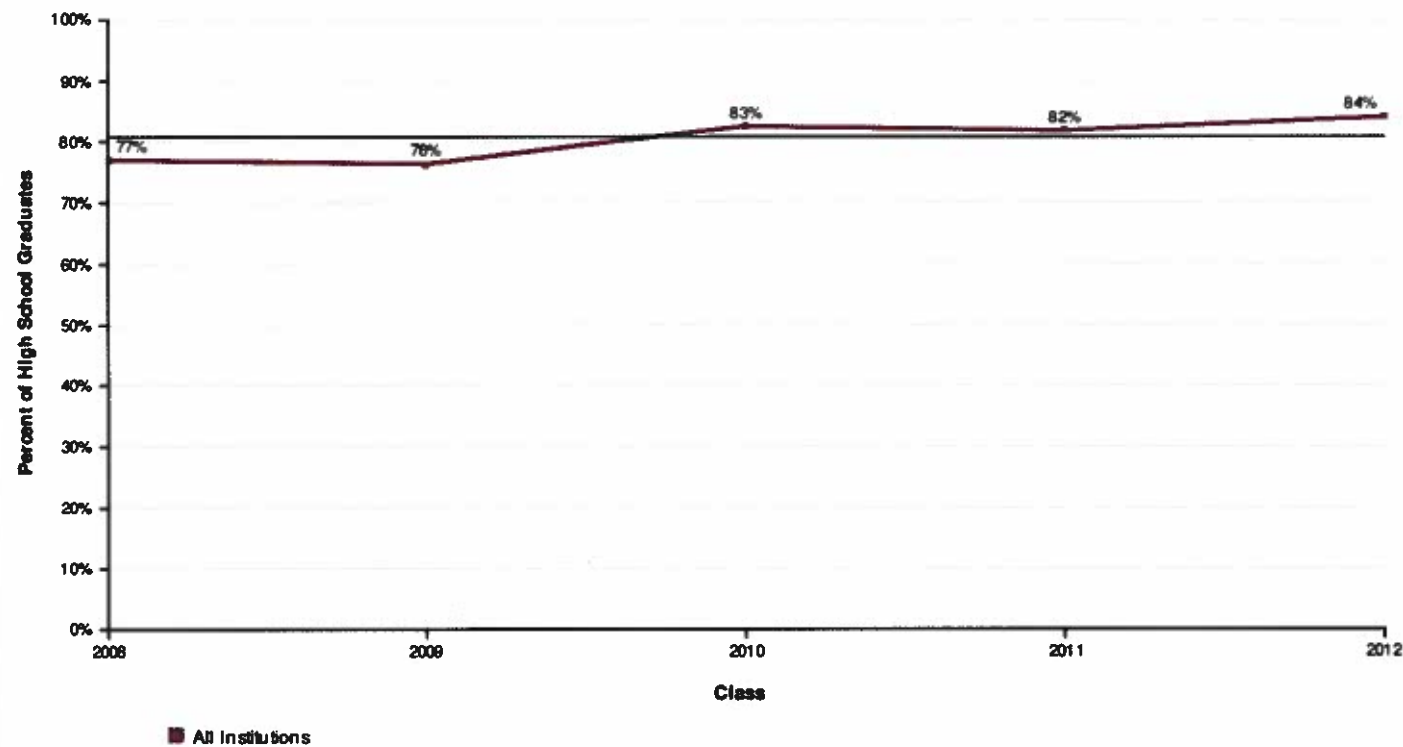
menhour.com



Return on Investment

Percent of High School Class Who Completed a Degree Within Six Years

Effective Date = November 15, 2018



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