| FY21 Mill Rate Model |  | \% of Op. | FY 21 Initial | BOF |  | BOF |  | BOF |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22-Apr-20 | FY20 Budget | Budget | Submission | Adjustment | Reason | Adjustment 2 | Reason 2 | Adjustment 3 | Reason 3 | FY21 Budget |
| Debt: Reduced paving and bridge, no police in FY2021 |  |  |  |  |  |  |  |  |  |  |
| Beg Fund Balance: Hold back \$789,000 of FY2020 surplus |  |  |  |  |  |  |  |  |  |  |
| Discretional Addition: \$500,000 |  |  |  |  |  |  |  |  |  |  |
| BOS - Operating Expenses | 32,542,102 | 25.7\% | 33,043,388 | $(501,286)$ | Flat to FY20 |  |  |  |  | 32,542,102 |
| BOS - Oper. Capital | 959,897 | 0.8\% | 868,412 | 91,485 | Flat to FY20 |  |  |  |  | 959,897 |
| Board of Selectmen | 33,501,999 | 26.4\% | 33,911,800 |  |  |  |  |  |  | 33,501,999 |
| BOE - Operating Expenses | 81,876,563 | 64.6\% | 83,989,144 | $(2,112,581)$ | Flat to FY20 |  |  |  |  | 81,876,563 |
| BOE - Pension Contribution | - | 0.0\% |  | - |  |  |  |  |  | - |
| Board of Education | 81,876,563 |  | 83,989,144 |  |  |  |  |  |  | 81,876,563 |
| Debt Service | 10,153,497 | 8.0\% | 9,015,040 |  |  |  |  |  |  | 9,015,040 |
| Charter Authority | 1,255,321 | 1.0\% | 1,269,160 | - |  |  |  |  |  | 1,243,936 |
| TOTAL OPERATING REQUIREMENT | 126,787,380 | 100.0\% | 128,185,144 |  |  |  |  |  |  | 125,637,538 |
| Supplemental Auto Taxes | 800,000 |  | 800,000 |  |  |  |  |  |  | 800,000 |
| Back Taxes | 460,000 |  | 640,000 |  |  |  |  |  |  | 640,000 |
| Tax Liens \& Interest | 270,000 |  | 300,000 |  |  |  |  |  |  | 300,000 |
| Education Grants | - |  |  |  |  |  |  |  |  | - |
| Town Grants | 838,703 |  | 1,291,668 |  |  |  |  |  |  | 1,291,668 |
| Licenses, Permits Fees \& Other | 1,425,320 |  | 1,371,645 |  |  |  |  |  |  | 1,371,645 |
| Interest | 510,000 |  | 610,000 | $(410,000)$ |  |  |  |  |  | 200,000 |
| Operating Transfers | - |  | - |  |  |  |  |  |  | - |
| Other | 449,401 |  | 305,963 |  |  |  |  |  |  | 305,963 |
| less: Other Revenues | 4,753,424 |  | 5,319,276 |  |  |  |  |  |  | 4,909,276 |
|  |  |  |  |  |  |  |  |  |  |  |
| Beginning Estimated Fund Balance | 16,030,511 |  | 17,403,781 |  |  |  |  |  |  | 17,403,781 |
| 10\% Minimum Fund Balance | 12,678,738 | 10.0\% | 12,818,514 |  |  |  |  |  |  | 12,563,754 |
| Discretionary Addition over 10\% Minimum | 500,000 | 0.4\% | 500,000 | 789,000 | CV-19 Reserve |  |  |  |  | 1,289,000 |
| Ending Estimated Fund Balance | 13,178,738 | 10.4\% | 13,318,514 |  |  |  |  |  |  | 13,852,754 |
| less: Fund Balance Adjustment | 2,851,773 |  | 4,085,267 |  |  |  |  |  |  | 3,551,027 |
| TAX LEVY | - |  |  |  |  |  |  |  |  | 117,177,235 |
| Tax Relief -- Elderly/Disabled | 1,210,000 |  | 1,210,000 | - |  |  |  |  |  | 1,210,000 |
| Tax Relief -- WVAC/Georgetown | 20,750 |  | 20,750 |  |  |  |  |  |  | 20,750 |
| add: Total Tax Relief | 1,230,750 |  | 1,230,750 |  |  |  |  |  |  | 1,230,750 |
| MILL RATE LEVY | 120,412,933 |  |  |  |  |  |  |  |  | 118,407,985 |
| Grand List | 4,249,234,560 |  | 4,285,063,095 | $(2,500,000)$ | BAA Reduction |  |  |  |  | 4,282,563,095 |
| Increase in Grand List | 0.27\% |  |  |  |  |  |  |  |  | 0.78\% |
| Collection Rate | 99.3\% |  | 99.2\% |  |  |  |  |  |  | 99.2\% |
| GRAND LIST (COLLECTABLE) | 4,219,489,918 |  | 4,250,782,590 |  |  |  |  |  |  | 4,248,302,590 |
| Mill Rate | 28.5373 |  |  |  |  |  |  |  |  | 27.8718 |
|  |  |  |  |  |  |  |  |  |  | -2.3320\% |


| FY21 Mill Rate Model |  | $\%$ of Op. | FY 21 Initial | BOF |  | BOF |  | BOF |  |  | \% of Op. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22-Apr-20 | FY20 Budget | Budget | Submission | Adjustment | Reason | Adjustment 2 | Reason 2 | Adjustment 3 | Reason 3 | FY21 Budget | Budget | \$Change | \% Change |
| Debt: Reduced paving and bridge, no police in FY2021 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beg Fund Balance: Hold back \$ 789,000 of FY 2020 surplus |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Discretional Addition: \$500,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BOS - Operating Expenses | 32,542,102 | 25.7\% | 33,043,388 | $(501,286)$ | Flat to FY20 | $(670,040)$ | Addl 2\% redux |  |  | 31,872,062 | 25.8\% | $(670,040)$ | -2.06\% |
| BOS - Oper. Capital | 959,897 | 0.8\% | 868,412 | 91,485 | Flat to FY20 |  |  |  |  | 959,897 | 0.8\% | - | 0.00\% |
| Board of Selectmen | 33,501,999 | 26.4\% | 33,911,800 |  |  |  |  |  |  | 32,831,959 | 26.6\% | $(670,040)$ | -2.00\% |
| BOE - Operating Expenses | 81,876,563 | 64.6\% | 83,989,144 | $(2,112,581)$ | Flat to FY20 | $(1,637,531)$ | Addl 2\% redux |  |  | 80,239,032 | 65.1\% | $(1,637,531)$ | -2.00\% |
| BOE - Pension Contribution | - | 0.0\% |  | - |  |  |  |  |  | - | 0.0\% | - |  |
| Board of Education | 81,876,563 |  | 83,989,144 |  |  |  |  |  |  | 80,239,032 | 65.1\% | $(1,637,531)$ | -2.00\% |
| Debt Service | 10,153,497 | 8.0\% | 9,015,040 |  |  |  |  |  |  | 9,015,040 | 7.3\% | $(1,138,457)$ | -11.21\% |
| Charter Authority | 1,255,321 | 1.0\% | 1,269,160 | - |  |  |  |  |  | 1,220,860 | 1.0\% | $(34,460)$ | -2.75\% |
| TOTAL OPERATING REQUIREMENT | 126,787,380 | 100.0\% | 128,185,144 |  |  |  |  |  |  | 123,306,891 | 100.0\% | $(3,480,488)$ | -2.75\% |
| Supplemental Auto Taxes | 800,000 |  | 800,000 |  |  |  |  |  |  | 800,000 |  | - | 0.00\% |
| Back Taxes | 460,000 |  | 640,000 |  |  |  |  |  |  | 640,000 |  | 180,000 | 39.13\% |
| Tax Liens \& Interest | 270,000 |  | 300,000 |  |  |  |  |  |  | 300,000 |  | 30,000 | 11.11\% |
| Education Grants | - |  |  |  |  |  |  |  |  | - |  | - | 0.00\% |
| Town Grants | 838,703 |  | 1,291,668 |  |  |  |  |  |  | 1,291,668 |  | 452,965 | 54.01\% |
| Licenses, Permits Fees \& Other | 1,425,320 |  | 1,371,645 |  |  |  |  |  |  | 1,371,645 |  | $(53,675)$ | -3.77\% |
| Interest | 510,000 |  | 610,000 | $(410,000)$ |  |  |  |  |  | 200,000 |  | $(310,000)$ | -60.78\% |
| Operating Transfers | - |  | - |  |  |  |  |  |  | - |  | - |  |
| Other | 449,401 |  | 305,963 |  |  |  |  |  |  | 305,963 |  | $(143,438)$ | -31.92\% |
| less: Other Revenues | 4,753,424 |  | 5,319,276 |  |  |  |  |  |  | 4,909,276 |  | 155,852 | 3.28\% |
| Beginning Estimated Fund Balance | 16,030,511 |  | 17,403,781 |  |  |  |  |  |  | 17,403,781 |  | 915,645 |  |
| 10\% Minimum Fund Balance | 12,678,738 | 10.0\% | 12,818,514 |  |  |  |  |  |  | 12,330,689 | 10.0\% | 305,215 |  |
| Discretionary Addition over 10\% Minimum | 500,000 | 0.4\% | 500,000 | 789,000 | CV-19 Reserve |  |  |  |  | 1,289,000 | 1.0\% |  |  |
| Ending Estimated Fund Balance | 13,178,738 | 10.4\% | 13,318,514 |  |  |  |  |  |  | 13,619,689 | 11.0\% |  |  |
| less: Fund Balance Adjustment | 2,851,773 |  | 4,085,267 |  |  |  |  |  |  | 3,784,092 |  | 932,319 | 32.69\% |
| TAX LEVY | - |  |  |  |  |  |  |  |  | 114,613,523 |  |  |  |
| Tax Relief -- Elderly/Disabled | 1,210,000 |  | 1,210,000 | - |  |  |  |  |  | 1,210,000 |  | - | 0.00\% |
| Tax Relief -- WVAC/Georgetown | 20,750 |  | 20,750 |  |  |  |  |  |  | 20,750 |  | - | 0.00\% |
| add: Total Tax Relief | 1,230,750 |  | 1,230,750 |  |  |  |  |  |  | 1,230,750 |  | - | 0.00\% |
| MILL RATE LEVY | 120,412,933 |  |  |  |  |  |  |  |  | 115,844,273 |  | $(4,568,659)$ | -3.79\% |
| Grand List | 4,249,234,560 |  | 4,285,063,095 | $(2,500,000)$ | BAA Reduction |  |  |  |  | 4,282,563,095 |  |  |  |
| Increase in Grand List | 0.27\% |  |  |  |  |  |  |  |  | 0.78\% |  |  |  |
| Collection Rate | 99.3\% |  | 99.2\% |  |  |  |  |  |  | 99.2\% |  |  |  |
| GRAND LIST (COLLECTABLE) | 4,219,489,918 |  | 4,250,782,590 |  |  |  |  |  |  | 4,248,302,590 |  | 822,236 | 0.68\% |
| Mill Rate | 28.5373 |  |  |  |  |  |  |  |  | 27.2684 |  | (5,390,896) | -4.45\% |
|  |  |  |  |  |  |  |  |  |  | -4.4466\% |  |  |  |


| FY21 Mill Rate Model |  | \% of Op. | FY 21 Initial | BOF |  | BOF |  | BOF |  |  | $\%$ of Op. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22-Apr-20 | FY20 Budget | Budget | Submission | Adjustment | Reason | Adjustment 2 | Reason 2 | Adjustment 3 | Reason 3 | FY21 Budget | Budget | \$Change | \% Change |
| Debt: Reduced paving and bridge, no police in FY2021 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beg Fund Balance: Hold back \$789,000 of FY2020 surplus |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Discretional Addition: \$500,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BOS - Operating Expenses | 32,542,102 | 25.7\% | 33,043,388 | $(501,286)$ | Flat to FY20 | $(670,040)$ | Addl $2 \%$ redux | $(1,005,060)$ | Addl 3\% redux | 30,867,002 | 25.8\% | $(1,675,100)$ | -5.15\% |
| BOS - Oper. Capital | 959,897 | 0.8\% | 868,412 | 91,485 | Flat to FY20 |  |  |  |  | 959,897 | 0.8\% | - | 0.00\% |
| Board of Selectmen | 33,501,999 | 26.4\% | 33,911,800 |  |  |  |  |  |  | 31,826,899 | 26.6\% | $(1,675,100)$ | -5.00\% |
| BOE - Operating Expenses | 81,876,563 | 64.6\% | 83,989,144 | $(2,112,581)$ | Flat to FY20 | $(1,637,531)$ | Addl 2\% redux | $(2,456,297)$ | Addl 3\% redux | 77,782,735 | 64.9\% | $(4,093,828)$ | -5.00\% |
| BOE - Pension Contribution | - | 0.0\% |  |  |  |  |  |  |  | - | 0.0\% | - |  |
| Board of Education | 81,876,563 |  | 83,989,144 |  |  |  |  |  |  | 77,782,735 | 64.9\% | $(4,093,828)$ | -5.00\% |
| Debt Service | 10,153,497 | 8.0\% | 9,015,040 |  |  |  |  |  |  | 9,015,040 | 7.5\% | $(1,138,457)$ | -11.21\% |
| Charter Authority | 1,255,321 | 1.0\% | 1,269,160 | - |  |  |  |  |  | 1,186,247 | 1.0\% | $(69,074)$ | -5.50\% |
| TOTAL OPERATING REQUIREMENT | 126,787,380 | 100.0\% | 128,185,144 |  |  |  |  |  |  | 119,810,921 | 100.0\% | $(6,976,459)$ | -5.50\% |
| Supplemental Auto Taxes | 800,000 |  | 800,000 |  |  |  |  |  |  | 800,000 |  | - | 0.00\% |
| Back Taxes | 460,000 |  | 640,000 |  |  |  |  |  |  | 640,000 |  | 180,000 | 39.13\% |
| Tax Liens \& Interest | 270,000 |  | 300,000 |  |  |  |  |  |  | 300,000 |  | 30,000 | 11.11\% |
| Education Grants | - |  |  |  |  |  |  |  |  | - |  | - | 0.00\% |
| Town Grants | 838,703 |  | 1,291,668 |  |  |  |  |  |  | 1,291,668 |  | 452,965 | 54.01\% |
| Licenses, Permits Fees \& Other | 1,425,320 |  | 1,371,645 |  |  |  |  |  |  | 1,371,645 |  | $(53,675)$ | -3.77\% |
| Interest | 510,000 |  | 610,000 | $(410,000)$ |  |  |  |  |  | 200,000 |  | $(310,000)$ | -60.78\% |
| Operating Transfers | - |  | - |  |  |  |  |  |  | - |  | - |  |
| Other | 449,401 |  | 305,963 |  |  |  |  |  |  | 305,963 |  | $(143,438)$ | -31.92\% |
| less: Other Revenues | 4,753,424 |  | 5,319,276 |  |  |  |  |  |  | 4,909,276 |  | 155,852 | 3.28\% |
| Beginning Estimated Fund Balance | 16,030,511 |  | 17,403,781 |  |  |  |  |  |  | 17,403,781 |  | 889,685 |  |
| 10\% Minimum Fund Balance | 12,678,738 | 10.0\% | 12,818,514 |  |  |  |  |  |  | 11,981,092 | 10.0\% | 296,562 |  |
| Discretionary Addition over 10\% Minimum | 500,000 | 0.4\% | 500,000 | 789,000 | CV-19 Reserve |  |  |  |  | 1,289,000 | 1.1\% |  |  |
| Ending Estimated Fund Balance | 13,178,738 | 10.4\% | 13,318,514 |  |  |  |  |  |  | 13,270,092 | 11.1\% |  |  |
| less: Fund Balance Adjustment | 2,851,773 |  | 4,085,267 |  |  |  |  |  |  | 4,133,689 |  | 1,281,916 | 44.95\% |
| TAX LEVY | - |  |  |  |  |  |  |  |  | 110,767,956 |  |  |  |
| Tax Relief -- Elderly/Disabled | 1,210,000 |  | 1,210,000 | - |  |  |  |  |  | 1,210,000 |  | - | 0.00\% |
| Tax Relief -- WVAC/Georgetown | 20,750 |  | 20,750 |  |  |  |  |  |  | 20,750 |  | - | 0.00\% |
| add: Total Tax Relief | 1,230,750 |  | 1,230,750 |  |  |  |  |  |  | 1,230,750 |  | - | 0.00\% |
| MILL RATE LEVY | 120,412,933 |  |  |  |  |  |  |  |  | 111,998,706 |  | $(8,414,227)$ | -6.99\% |
| Grand List | 4,249,234,560 |  | 4,285,063,095 | $(2,500,000)$ | BAA Reduction |  |  |  |  | 4,282,563,095 |  |  |  |
| Increase in Grand List | 0.27\% |  |  |  |  |  |  |  |  | 0.78\% |  |  |  |
| Collection Rate | 99.3\% |  | 99.2\% |  |  |  |  |  |  | 99.2\% |  |  |  |
| GRAND LIST (COLLECTABLE) | 4,219,489,918 |  | 4,250,782,590 |  |  |  |  |  |  | 4,248,302,590 |  | 822,236 | 0.68\% |
| Mill Rate | 28.5373 |  |  |  |  |  |  |  |  | 26.3632 |  | $(9,236,463)$ | -7.62\% |
|  |  |  |  |  |  |  |  |  |  | -7.6186\% |  |  |  |

